



# Annual Report 2013-2014





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# L'Université Laval<sup>1</sup>

## Mission

Université Laval, the oldest French-language university in North America, is an institution of international reputation and high academic standards that contributes to society's growth and development

- By training qualified, responsible individuals who promote change
- By advancing and sharing knowledge in a dynamic environment of research and creativity
- A university committed to its community that builds productive partnerships with all sectors of society while staying true to its fundamental mission, independence, and responsibilities
- A model university that gives all members of its community the chance to grow, develop their potential, and establish themselves in a dynamic, stimulating, diverse, and respectful institutional setting
- A modern university that is committed to sustainable development and manages its resources responsibly

## Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

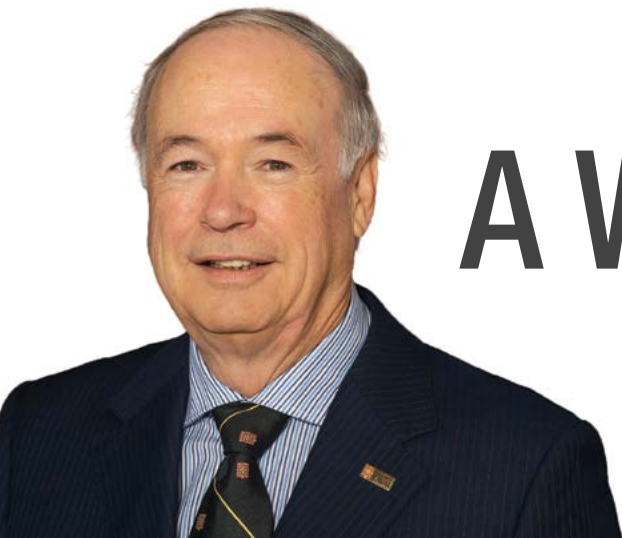
- A complete university recognized as an establishment with an international reputation for its students and high quality educational programs
- A university on the cutting edge of research and creation that distinguishes itself on the national and international scenes through its exceptional achievements
- An open university that promotes dialog, cooperation, and the participation of its members in major world issues

## Values

The university community's actions are geared to bolstering student success and reflecting the following fundamental institutional values:

- Respect for the diversity of people, societies, knowledge, and ways of thinking
- Humanistic and ethical approach
- Development of critical thinking and judgment
- Personal and community involvement and leadership
- Promotion of creation, innovation, and excellence

<sup>1</sup> Horizon 2012 : Orientations de développement de l'Université Laval



# A WORD

from the  
Rector

Our academic community's vibrancy and creative thinking have allowed us to pursue Université Laval's development and fulfill its mission, despite the sweeping budget cuts imposed on all Québec universities in 2013–2014.

In keeping with past years, fiscal year 2013–2014 also saw a renewed increase in student numbers, which were up 3% overall with respect to last year. This outstanding result not only shows the effectiveness of recruitment efforts by Université Laval units, but also testifies to the growing appeal of our great teaching and research institution, especially among international students and people returning to school.

Various initiatives strengthened our teaching and research position this year. The University Council approved seven new programs, three educational leadership chairs, three research chairs, and two new academic profiles (research and honours). These achievements also reflect our ongoing commitment to enhancing our educational offerings to better reflect constantly changing social needs.

Central to our new programs—and to all of our educational activities—are the digital initiatives we have been pursuing to promote academic success and innovation in education for over 30 years, positioning Université Laval as a leader in distance and blended learning. On the research front, we continued building on our strengths as we work to help provide answers to the major challenges of our era. The creation of a fourth teaching and research network under the auspices of the Bordeaux-Laval Alliance is a good example. The new network with its focus on optics/photonics—a field of predilection at UL—is an addition to existing networks specializing in wood and forests, nutrition, and continental water management.

Many other developments marked the year 2013–2014 at Université Laval, and I invite all those who wish to find out more to read my [2014 back-to-school address](#) (French only) and the report<sup>1</sup> I presented at the annual general meeting.

I also urge all members of our vast university community to continue investing with confidence and energy in the development of their units and departments, and the university as a whole. Together we have successfully tackled the many challenges of recent years. And together we will rise to the challenges of tomorrow as we ensure that Université Laval remains one of the best places in the world to study, work, do research, and live.

**Denis Brière**  
Rector

<sup>1</sup> [Rapport du recteur – AGA 2014](#)

# A WORD from the Chairman of the Board



To begin, I would like to pay tribute to the remarkable efforts of our university community in 2013–2014. Maintaining a balanced budget without undermining the quality of our programs or the excellence of our research community is a real exploit in light of the new cuts imposed on Québec's university network in December 2013.

Still, it is troubling to see our institution's financial situation being weakened year after year. Above and beyond the need to consolidate public finances, I do hope that viable, long-term solutions will soon be found in order to properly finance our universities and support their key role in Québec's social and economic development. One thing is certain, Université Laval will continue seeking creative ways to resolve this dilemma.

Indeed, I would like to congratulate the Finance Department, whose rigorous budgetary preparation earned a seal of approval from the Government Finance Officers Association. This prestigious certification recognizes the implementation of a finance and budget process in keeping with North American best practices in the management of public funds.

Université Laval also obtained gold-level STARS accreditation in 2014, ranking first in Canada and ninth worldwide among the 300 institutions that went through the rigorous 150-criteria evaluation. This major honour, which is granted by the Association for the Advancement of Sustainability in Higher Education, underscores the scope of our achievements in the area of sustainable development with respect to teaching and research as well as our everyday operations and management style.

By the same token, ongoing efforts to enhance the quality of life of our educational, research and campus living environment reflect our determination to operate viably and sustainably and become a carbon neutral institution. Significant steps were also taken to implement the campus natural heritage management plan.

Lastly, I wish to draw attention to the work accomplished by the Université Laval management team and the commitment of all members of the university community. In all units and departments, these are the people who make UL such a great place to study, share, innovate, invest, excel, and grow. For a more detailed report on the issues dealt with by the board of directors during the 2013–2014 financial year, please see the report<sup>1</sup> I presented at the Université Laval Annual General Meeting.

A handwritten signature in black ink, appearing to read 'J.R. Porter', with a long horizontal flourish extending to the right.

**John R. Porter, C.O., FRSC**  
Board Chair

<sup>1</sup> Rapport du président du CA – AGA 2014

# L'UNIVERSITÉ LAVAL

## at a glance



### Students<sup>1</sup>

Some 60 000 persons were enrolled in credited programs or continuing studies for the academic year 2013-2014

The student enrolment for the fall term in 2013 was:

- 41 000 students, an increase of 2.5% compared to the 2012 fall term
- 73 % in full-time studies
- 25 % in graduate programs
- Some 5 100 foreign students or permanent residents, whom represent 12.5 % of the total enrolment; in graduate programs, they represent 25% of the enrolment

Near 900 medical residents and 400 postdoctoral fellows

More than 200 student associations and two umbrella organizations: CADEUL for undergraduates and ÆLIÉS for graduate students

With some 900 students in mobility outside Quebec every year, Université Laval is a leader in student mobility

### Education

17 faculties

More than 60 departments, schools, and institutes

Some 500 regular programs of study<sup>2</sup>

5 profils (International, Entrepreneurial, Sustainable development, Research, Distinction)

20 chairs in educational leadership

Some 75 distance programs and more than 700 online courses

A innovative and user-friendly digital learning environment (ENA) on which 4 911 websites of courses were posted in 2013-2014

Continuing education courses offered in Québec City, Montréal and in several others regions of Quebec. Some 12,000 students were enrolled in 2013-2014

Several affiliated health and social services institutions (including the CHU de Québec, one of the three largest hospitals in Canada) providing clinical training



### Staff<sup>3</sup>

Some 9 000 full-time and part-time employees in October 15, 2013:

- Senior management: 13
- Professors-administrators: 118
- Professors: 1,457
- Lecturers and other members of teaching staff: 1,792
- Research professionals: 704
- Administrative management and executives: 167
- Administrative and support staff: 2,769
- Student staff and postdoctoral fellows: 2,704

Université Laval also boasts more than 3,800 clinical instructors or professors, and near 700 associate professors

### Research<sup>4</sup>

\$307 million in research funds<sup>5</sup>, which represents the 8<sup>th</sup> rank among the Canada's top 50 Research Universities Canada's top research universities

More than 270 research centres, chairs, institutes and groups (in June 2014)

- 84 Canada Research Chairs
- 68 partnership chairs
- 3 Canada Excellence Research Chairs
- 38 research centers recognized by the University Council
- Some other 70 research groups, units, labs and others structures

<sup>1</sup> Source: GDEU (MESRS) and Bureau de planification et d'études institutionnelles

<sup>2</sup> Source: Bureau du secrétaire général

<sup>3</sup> Source: Bureau de planification et d'études institutionnelles

<sup>4</sup> Source: Vice-rectorat à la recherche et à la création

<sup>5</sup> Source: Research Infosource 2014, revenus de recherche de l'année financière 2012-2013 ; [www.researchinfosource.com/top50.shtml](http://www.researchinfosource.com/top50.shtml)

<sup>6</sup> Source: Bureau du registraire

<sup>7</sup> Source: Association des diplômés de l'Université Laval

<sup>8</sup> Source: Fondation de l'Université Laval



Host to ArcticNet, the Network of Centers of Excellence (NCE) with the most funding in Canada

Several affiliated research institutions, including the CHU de Québec Research Centre, the largest francophone health research centre in North America

Université Laval provided the impetus for the creation of Alliance santé Québec, an affiliated group bringing together major players in health research from the greater Québec City region

Two buildings located in the historic districts of Québec City, one in the Lower Town (School of Visual Arts) and the other in the Upper Town (School of Architecture)

Université Laval has several other educational and research sites:

- Campus of Lévis in St - Romuald
- Pôle universitaire des Basses Laurentides
- Campus of Montréal
- Centre universitaire des Appalaches
- Forêt Montmorency
- École internationale d'été de Percée
- Several northern research stations



## Diplomas

More than 11 500 diplomas and short-term programs awarded in 2013-2014<sup>6</sup>:

- 5,251 bachelor's degrees
- 1,940 master's degrees
- 300 doctorates
- 1,745 certificates and undergraduate diplomas
- 597 graduate diplomas
- 1 540 short-term programs
- 180 postgraduates medical diplomas

## Outreach

Almost 270,000 graduates working in Québec and all around the world<sup>7</sup>

50 alumni clubs and 5 alumni network on five continents

Over 26 M\$ raised from various donations to support students and the development of higher education and research

Some 800 agreements with more than 530 institutions of higher education in nearly 70 countries

One of the best university sport programs in Canada, with some 400 student athletes competing in 14 Rouge & Or clubs with a long tradition of excellence

## A study, research, and living environment

The year 2013-2014 marks an important stage as Université Laval's sustainability efforts earned a gold rating as part of the international STARS program administered by the Association for the Advancement of Sustainability in Higher Education. At the time of this accreditation, our university scored the top rating in Canada and was ranked 9<sup>th</sup> in the world.

Université Laval's 1.8 km<sup>2</sup> main campus, one of the finest in the province of Québec, is home of extensive green spaces and wooded areas (64%)

The campus also boasts:

- Almost 40 buildings linked by a network of over 5 km of pedestrian tunnels
- Student residences BGE eco-certified providing over 2,300 rooms on campus
- 6 million library documents and thousands of electronic resources available online
- One of Canada's most stunning and modern university sports complexes



# OPERATIONS

Year ended April 30, 2014 (in thousands of dollars)

	OPERATING FUND		RESTRICTED FUND	
	2014	2013	2014	2013
	K\$	K\$	K\$	K\$
<b>REVENUES</b>				
Tuition fees	100 221	93 609	–	–
Community services	11 770	11 383	10 031	10 763
External services	25 872	22 328	–	–
Net investment income	6 165	5 381	1 329	1 048
Student services and aide	23 361	21 344	9 758	10 518
Ancillary services	19 684	17 935	–	–
MESRS subsidy	429 306	391 978	9 146	8 933
Donations				
Fondation de l'Université Laval	140	189	9 837	11 619
Other organizations	–	–	–	–
Other subsidies and revenues	10 571	10 910	169 554	160 153
Amortization of deferred contributions related to capital assets	–	–	–	–
	<b>627 090</b>	<b>575 057</b>	<b>209 655</b>	<b>203 034</b>
<b>EXPENSES</b>				
Teaching and independent research	375 750	358 734	–	–
Community services	8 732	8 002	16 434	14 570
Research	13 381	11 644	174 247	169 335
Support services	137 982	128 790	2 912	2 831
Student services and aide	22 657	20 079	16 761	17 048
Ancillary services	13 775	12 600	–	–
Renovations and redevelopment	–	–	–	–
Interest on long-term debt	2 084	2 562	–	–
Employee future benefits	16 452	52 936	–	–
Amortization of intangible capital assets	–	–	–	–
Amortization of capital assets	–	–	–	–
Loss on disposal of capital assets	–	–	–	–
	<b>590 813</b>	<b>595 347</b>	<b>210 354</b>	<b>203 784</b>
<b>Excess (deficiency) of revenues over expenses</b>	<b>36 277</b>	<b>(20 290)</b>	<b>(699)</b>	<b>(750)</b>



CAPITAL ASSETS FUND		ENDEWMENT FUND		SUBSCRIPTION FUND		TOTAL	
2014	2013	2014	2013	2014	2013	2014	2013
K\$	K\$	K\$	K\$	K\$	K\$	K\$	K\$
–	–	–	–	–	–	100 221	93 609
–	–	–	–	–	–	21 801	22 146
610	1 333	–	–	–	–	26 482	23 661
25	25	4 035	3 262	895	692	12 449	10 408
–	–	–	–	–	–	33 119	31 862
–	–	–	–	–	–	19 684	17 935
52 140	50 166	–	–	–	–	490 592	451 077
–	–	–	–	–	–	9 977	11 808
258	202	660	633	–	–	918	835
4 343	20 115	–	–	–	–	184 468	191 178
(4 309)	(2 405)	–	–	–	–	(4 309)	(2 405)
53 067	69 436	4 695	3 895	895	692	895 402	852 114
–	–	–	–	–	–	375 750	358 734
–	–	–	–	–	–	25 166	22 572
–	–	–	–	–	–	187 628	180 979
–	–	2 941	995	62	56	143 897	132 672
–	–	–	–	–	–	39 418	37 127
–	–	–	–	–	–	13 775	12 600
1 421	1 972	–	–	–	–	1 421	1 972
22 700	22 956	–	–	–	–	24 784	25 518
–	–	–	–	–	–	16 452	52 936
53	53	–	–	–	–	53	53
62 023	65 518	–	–	–	–	62 023	65 518
1 144	8	–	–	–	–	1 144	8
87 341	90 507	2 941	995	62	56	891 511	890 689
(34 274)	(21 071)	1 754	2 900	833	636	3 891	(38 575)

# HONORS

Recipients in 2013-2014

## Honorary Doctorate Recipients



**MARIE-DOMINIQUE BEAULIEU**  
Doctor and President of the College  
of Family Physicians of Canada  
*Honorary doctor*



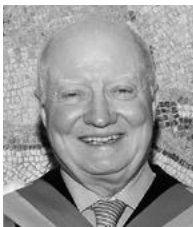
**AUGUSTIN BERQUE**  
Research director (retired)  
at the École des hautes études en  
sciences sociales (EHESS), France  
*Honorary doctor of Geographic  
Sciences*



**YVON CHAREST, F.S.A., F.I.C.A.**  
President and CEO  
of Industrielle Alliance Insurance  
and Financial Services Inc  
*Honorary doctor of Business  
Administration*



**PIERRE-ANDRÉ CHIAPPORI**  
Professor of Economics  
at Columbia University  
*Honorary doctor of Social Sciences*



**JEAN-PAUL COSTA**  
President of the International Institute  
of Human Rights and former President  
of the European Court of Human Rights  
*Honorary doctor*



**SISTER CARMELLE LANDRY**  
Superior General at  
Sœurs de la Charité de Québec  
*Honorary doctor*



**ALAIN DE LIBERA**  
Philosopher and research director at  
École pratique des hautes études (Paris),  
Religious Sciences Section  
*Honorary doctor of Philosophy*



**WILLIAM MOSS**  
Chief Archaeologist  
for the City of Québec  
*Honorary doctor of Letters*



**MICHEL ROCARD**  
Writer and French politician  
*Honorary doctor*



**LORRAINE VAILLANCOURT**  
Pianist, Conductor and Professor  
at Université de Montréal  
*Honorary doctor of Music*



# Emeritus Professors



**ANDRÉE BOISCLAIR**  
Faculty of Education



**MAURICE CAREL**  
Faculty of Agriculture  
and Food Sciences



**SEE LEANG CHIN**  
Faculty of Science  
and Engineering



**PIERRE DÉRY**  
Faculty of Medicine



**LOUIS-JACQUES DORAIS**  
Faculty of Social Sciences



**JANEL GAUTHIER**  
Faculty of Social Sciences



**ELLA HERMON**  
Faculty of Arts  
and Human Sciences



**RENÉ LAMONTAGNE**  
Faculty of Medicine



**MARCEL LÉBEL**  
Faculty of Medicine



**CLAUDE POIRIER**  
Faculty of Arts  
and Human Sciences



**MICHEL ROY**  
Faculty of Medicine



**JEAN SEXTON**  
Faculty of Social Sciences



**MARCEL VIAU**  
Faculty of Theology  
and Religious Sciences

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as at May 31 2014

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Denis RICHARD

**DEPARTMENT MANAGER OR MEMBER  
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Vincent GOULET

**DIRECTOR OF AN INSTITUTE  
Institut québécois  
des hautes études internationales**  
Louis BÉLANGER

# MANAGEMENT Team

As at september, 2013



Front row

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Vice Rector, Research  
and Creation

**Denis BRIÈRE**  
Rector

**Éric BAUCE**  
Executive Vice Rector,  
Development

Second row (left to right):

**René LACROIX**  
Deputy Executive Vice Rector,  
Information Systems

**Michel BEAUCHAMP**  
Vice Rector, Human Resources

**Monique RICHER**  
Secretary General

**François POTHIER**  
Deputy Vice Rector, formation quality  
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Human Resources

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Deputy Vice Rector, Academic  
International Activities

**Denis MAYRAND**  
Deputy Vice Rector,  
Research and Creation

**Mireille LÉTOURNEAU**  
Deputy Vice Rector,  
Human Resources

**Bernard GARNIER**  
Vice Rector, Academic  
International Activities

Project management and writing: Office of the Rector

Collaborators: Finance Department, Institutional Studies and Planning Office, Communication Department

Graphic design and layout: Service de reprographie

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