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L’Université Laval

Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society’s growth and development

• By training qualified, responsible individuals who promote change
• By advancing and sharing knowledge in a dynamic environment of research and creativity

Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

• A complete university recognized as an establishment with an international reputation for its students and high quality educational programs
• A university on the cutting edge of research and creation that distinguishes itself on the national and international scenes through its exceptional achievements
• An open university that promotes dialog, cooperation, and the participation of its members in major world issues

Values

The university community’s actions are geared to bolstering student success and reflecting the following fundamental institutional values:

• Respect for the diversity of people, societies, knowledge, and ways of thinking
• Humanistic and ethical approach
• Development of critical thinking and judgment
• Personal and community involvement and leadership
• Promotion of creation, innovation, and excellence

Horizon 2012 : Orientations de développement de l’Université Laval
Université Laval has a unique place in today’s world as both a major educational institution and a leading center of research and creativity. Throughout the 2010–2011 academic year, the university once again demonstrated its commitment to excellence and continued to play a leadership role on both the national and international stages.

This year we stepped up efforts to update our educational offerings, a testimony to our determination to provide programs in tune with the realities of our times. The creation of new programs also reflected our deep commitment to responding to rapid social change and ever-evolving demands for state-of-the-art expertise in all fields of knowledge. In 2010–2011 we established a doctorate in pharmacy program, certificate programs in criminology and sustainable tourism, and graduate short-term programs in philosophy (violence prevention and resilience), cultural development management, and territorial development.

With a view to continuous improvement and recognition of quality teaching, the University Council adopted Université Laval’s policy on teaching recognition and promotion in May 2011. Our university community can also take pride in our ability to adapt our educational programs to students’ new needs and expectations, especially regarding the use of information technology and maintaining a healthy school/work/personal life balance. We should also be extremely proud of our leadership role in the area of distance learning. In 2010–2011 alone, the number of distance learning credits taken by students jumped 16%. Our expanding distance learning opportunities and the growing popularity of our summer programs are also worth noting.

Moreover, our numerous achievements in research and creativity helped us maintain our cutting edge programs as well as to innovate, stand out in different areas, and strengthen our network of partners in keeping with the university’s mission, values, and priorities.

Finally, developments at our university in 2010–2011 were once again characterized by a constant that has guided our actions for many years: sustainable development. This constant was evidenced by the launch of the Chairs in Teaching Leadership program, our continued efforts to boost Université Laval’s profile around the globe, and the adoption of two new policies: responsible purchasing and employee wellbeing.

To find out more about our university community’s 2010–2011 achievements and the decisions made by the University Council, please see the report I had the honor and privilege to present at the annual general meeting of Université Laval members.

Denis BRIÈRE
Rector
Université Laval

1 Rapport 2010–2011 du recteur: presented at the annual general meeting of Université Laval members
Outreach, sustainability, and involvement—these three words are inextricably linked with the evolution of our institution in 2010–2011. I described these developments in greater detail in my report to the annual general meeting of Université Laval members.

Reaching out to the world has been an integral part of our university’s strategic focus for a number of years. Several indicators measured in 2010-2011 confirm the importance of our efforts in this regard. We have seen a steady increase in the number of students participating in international mobility programs, the proportion of foreign students on campus, and the percentage of publications resulting from multinational collaborations. Université Laval is also involved in numerous social and humanitarian projects across the globe, including ten initiatives to help revive higher education in Haiti.

Our outreach initiatives are also reflected in the agreements Université Laval concluded with organizations in the Québec region, including Bibliothèque et Archives nationales du Québec and Musée de la civilisation. These two partnerships exemplify the university’s efforts to reach out and strengthen its ties with the broader Québec community.

The sustainability of our university is another institutional priority, as demonstrated by the important steps taken to ensure the financial health of our establishment and reduce our environmental footprint. The trends observed in 2010–2011 are very positive in both respects. Improved recruiting capabilities boosted our fulltime equivalent student population by 4.31%, helping make Université Laval one of the few Québec universities to have maintained a balanced budget for ongoing operations over the past few years. The multiple initiatives put in place to reduce greenhouse gas emissions, energy use, and drinking water consumption also continued to pay off, as did the many projects to improve our infrastructure and our learning and working environments. About $300 million is currently being laid out on such projects.

The decision made in fiscal 2010–2011 to bring all our Montreal activities under one roof was also indicative of our university’s determination to ensure its ongoing development. With this new synergy, Université Laval will not only be more attractive to Montrealers, but also enhance the impact of our institution’s longstanding tradition of excellence and innovation.

Finally, I would like to thank all the members of our board of directors and management team, our managers, and the entire staff for their active involvement. Their work throughout the year helped make Université Laval of one the leading teaching, research, and creative universities in Canada and the rest of the world.

John R. PORTER, C.Q., C.LH, O.AL, FRSC
Board Chair
Université Laval
L’UNIVERSITÉ LAVAL

at a glance

**Students¹**

Some 48 000 persons were enrolled in credited programs and courses at Université Laval between May 1, 2010, and April 30, 2011.

The student enrolment for the fall term in 2010 (including credited continuing education courses) was:

- **40 178 total enrolment**, of which 26.8% in graduate programs
- **58.5% women and 41.5% men**
- **11% of foreign students** for a total of 4 459, of which 2 554 had a study permit and 1 905 were permanent residents

There are 200 student associations and two umbrella organizations at Université Laval: CADEUL for undergraduates and ÆLÆS for graduate students

**Education**

17 faculties
60 departments, schools, and institutes
403 regular programs, of which 174 undergraduate programs and 229 graduate programs
59 short-term programs², of which 32 at undergraduate level and 27 at graduate level (master degree)

4 profils (sustainable development, international, entrepreneurial, and cooperative)
556 distance courses (95% online) and 86 under development

**Staff²**

Some 9 000 staff in October 15, 2010:

- Senior management: 11
- Internal auditor and ombudsman: 2
- Faculty and department management: 114
- Administrative management and executives: 140
- Professors: 1,392
- Lecturers and teaching assistants: 1,285
- Research professionals: 782
- Teaching support staff: 2,912
- Administrative staff: 849
- Support staff: 1,820

Some 3300 clinical and associate professors

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¹ Source : Bureau du registraire
² Source : Bureau du secrétaire général
³ Source : Bureau de la formation à distance
⁴ Source : Bureau de planification et d’études institutionnelles
⁵ Source : Vice-rectorat à la recherche et à la création
⁷ Source : Bureau du registraire
⁸ Source : Association des diplômés de l’Université Laval
Research

$307 million in research funds
10 affiliated health and social services institutions
37 research centers recognized by the University Council
2 Canada Excellence Research Chairs
78 Canada Research Chairs
19 industrial research chairs
42 partnership chairs
9 research institutes
69 other groups

Host to 3 Networks of Centers of Excellence (NCE):
• GEOIDE – GEOmatics for Informed DEcisions
• ArcticNet – Research on the North
• ICIP – Canadian Institute for Photonic Innovations

Diplomas awarded

9,619 diplomas
• 1,188 certificates
• 4,803 bachelor’s degrees
• 1,696 master’s degrees
• 304 doctorates
• 2 undergraduate diploma
• 704 graduate diplomas
• 919 short-term programs, of which 444 at undergraduate level and 475 at graduate level

Campus

Certified “Sustainable Campus”. Université Laval’s 1.2 km² main campus is one of the finest in the province:
• Three-quarters of the campus made up of green spaces, woods, and recreational areas
• Almost 40 buildings linked by a network of over 5 km of pedestrian tunnels
• Two buildings in the historic borough of Old Québec, one in the Lower Town (School of Visual Arts) and the other in the Upper Town (School of Architecture)
• Établissement vert Brundtland-certified student residences providing 2,400 rooms on campus
• 5 million library documents
• One of Canada’s biggest university sports complexes

Outreach

Almost 240,000 graduates working in Québec and all around the world
52 alumni clubs and 6 alumni network worldwide
One of the country’s top sports universities, with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence
# OPERATIONS

Year ended April 30, 2011 (in thousands of dollars)

<table>
<thead>
<tr>
<th>OPERATIONS</th>
<th>OPERATING FUND</th>
<th>RESTRICTED FUND</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2011 (11 months)</td>
<td>2010 (12 months)</td>
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<tr>
<td>Tuition fees</td>
<td>81 578</td>
<td>73 252</td>
</tr>
<tr>
<td>Community services</td>
<td>8 586</td>
<td>8 910</td>
</tr>
<tr>
<td>External services</td>
<td>20 139</td>
<td>22 985</td>
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<tr>
<td>Net investment income</td>
<td>1 279</td>
<td>1 383</td>
</tr>
<tr>
<td>Student services and aide</td>
<td>19 434</td>
<td>19 318</td>
</tr>
<tr>
<td>Ancillary services</td>
<td>16 461</td>
<td>16 808</td>
</tr>
<tr>
<td>MELS subsidy</td>
<td>348 808</td>
<td>361 693</td>
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<tr>
<td>Donations</td>
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<td></td>
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<tr>
<td>Fondation de l'Université Laval</td>
<td>249</td>
<td>384</td>
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<tr>
<td>Other organizations</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Other subsidies and revenues</td>
<td>10 566</td>
<td>12 169</td>
</tr>
<tr>
<td>Amortization of deferred contributions related to capital assets</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>507 100</td>
<td>516 902</td>
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</tbody>
</table>

### EXPENSES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>OPERATING FUND</th>
<th>RESTRICTED FUND</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teaching and independent research</td>
<td>304 026</td>
<td>319 714</td>
</tr>
<tr>
<td>Community services</td>
<td>6 252</td>
<td>8 395</td>
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<tr>
<td>Research</td>
<td>11 007</td>
<td>12 597</td>
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<tr>
<td>Support services</td>
<td>113 544</td>
<td>118 168</td>
</tr>
<tr>
<td>Student services and aide</td>
<td>17 843</td>
<td>18 264</td>
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<tr>
<td>Ancillary services</td>
<td>12 047</td>
<td>11 428</td>
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<tr>
<td>Renovations and redevelopment</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Interest on long-term debt</td>
<td>2 033</td>
<td>1 040</td>
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<tr>
<td>Employee future benefits</td>
<td>38 286</td>
<td>35 010</td>
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<tr>
<td>Amortization of other asset</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Amortization of capital assets</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>505 038</td>
<td>524 616</td>
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</table>

**Excess (deficiency) of revenues over expenses**

<p>| Excess (deficiency) of revenues over expenses | 2 062 | (7 714) | (2 675) | (805) |</p>
<table>
<thead>
<tr>
<th>CAPITAL ASSETS FUND</th>
<th>ENDOWMENT FUND</th>
<th>SUBSCRIPTION FUND</th>
<th>TOTAL</th>
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<tr>
<td>2011 (11 months)</td>
<td>2010 (12 months)</td>
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<td>2010 (12 months)</td>
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<td>1 104</td>
<td>2 246</td>
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<td>20</td>
<td>11 (18)</td>
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<td>39 119</td>
<td>35 202</td>
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<td>7 162</td>
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<td>208</td>
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<td>1 032</td>
<td>891</td>
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<td>26 435</td>
<td>14 287</td>
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<tr>
<td>(11 041)</td>
<td>7 935</td>
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<td>55 845</td>
<td>59 900</td>
<td>1 014</td>
<td>1 353</td>
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<td>34 660</td>
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<td>21 842</td>
<td>14 287</td>
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<td>30 286</td>
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<tr>
<td>65 744</td>
<td>68 541</td>
<td></td>
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</tr>
<tr>
<td>89 168</td>
<td>94 674</td>
<td>649</td>
<td>641</td>
</tr>
<tr>
<td>(33 323)</td>
<td>(34 774)</td>
<td>365</td>
<td>712</td>
</tr>
</tbody>
</table>

(12 months)
HONORS
Recipients in 2010-2011

Honorary Doctorate Recipients

ANDRÉ BOUCHARD
Specialist in natural sciences and land planning and Leader in the study of plant ecology
Honorary doctor of Land Planning

KENNETH GILBERT
Harpischordist, Organist and Musicologist
Honorary doctor of music

GEORGES LEROUX
Philosopher
Honorary doctor of philosophy

JEAN-LOUIS MAUBOIS
Specialist in dairy technology
Honorary doctor of Agricultural and Food

GILLES KÈGLE
Nursing assistant and founder of the Fondation Gilles Kègle
Honorary doctor of psychology

DIANE LAMARRE
Pharmacist, President of Pharmacists without borders (Canada) and President of the Ordre des pharmaciens du Québec
Honorary doctor of science

KENNETH GILBERT
Harpsichordist, Organist and Musicologist
Honorary doctor of music

JACQUELINE MORAND-DEVILLER
Jurist and Emeritus Professor at Université Paris 1 (Panthéon-Sorbonne)
Honorary doctor of law

ROBERT DARNTON
Professor and Director of the University Libraries at Harvard
Honorary doctor of arts

JACQUES LAMARRE
Former president and CEO of SNC-Lavalin
Honorary doctor of science

DIANE LAMARRE
Pharmacist, President of Pharmacists without borders (Canada) and President of the Ordre des pharmaciens du Québec
Honorary doctor of science

DAVID SUZUKI
Emeritus Professor and Science Communicator
Honorary doctor of communication
Emeritus Professors

JEAN-PIERRE BERNATCHEZ
Faculty of Medicine

LUCIEN LATULIPPE
Faculty of Medicine

JACQUES MATHIEU
Faculty of Arts

JACQUES RACINE
Faculty of Theology and Religious Sciences

ARMELLE SPAIN
Faculty of Education
Board of Directors

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VICE RECTOR
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DEAN
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LECTURER
Nicole BLOUIN

GRADUATE STUDENT
Marc-André CARLE

UNDERGRADUATE STUDENTS
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Yanick LANDRY

DEPARTMENT MANAGER
Michel THIBAULT

PROFESSIONAL STAFF MEMBER
Luc SIMON

SUPPORT STAFF MEMBER
Luc BROUILLETTE

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BY UNIVERSITÉ LAVAL
FOUNDATION
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Marthe LACROIX
Renée LAFLAMME*
Hélène SIMARD
Louise TURGEON

INDIVIDUALS APPOINTED
BY THE GOVERNMENT
Michèle DROUIN
Jean-Guy JACQUES
Marie-France POULIN

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Paul FORTIER*
Michel BEAUCHAMP*
Josée GERMAIN*

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Monique RICHER*

* Also membre of the Executive Committee

University Council

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(Medicine)

André FOURNIER
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(Music)

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(Agricultural and Food Sciences)

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(Education)

Guy GENDRON  
(Sciences and Engineering)

Françoise CÔTÉ  
(Nursing Sciences)

François BLAIS  
(Social Sciences)

Marc PELCHAT  
(Theology and Religious Sciences)

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OF GRADUATE STUDIES  
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and Visual Arts  
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Law  
Julie DESROSIERS

Forestry, Geography and Geomatics  
Jacyntie POULIOT

Arts  
Jacques RIVET  
Alain LABERGE

Medecine  
Jacques BERGERON  
Luc BÉLANGER  
Bradford James MCFADYEN  
Fabien GAGNON  
Louis PÉRUSSE

Music  
André PAPILLON

Pharmacy  
Jean LEFEBVRE

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Pascal LANG  
Benny RIGAUX-BRICMONT

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Josée DESHARNAIS

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Joane MARTEL

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Sylvain JUNEAU

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Mireille BOISVERT  
Jean-François BROUDEHOUX

Undergraduate Students  
Paul-Émile AUGER  
Sébastien HARVEY  
Olivier MOREAULT  
Jean-François NORMAND

Graduate Students  
Marc-André CARLE  
David CHAMBERLAND  
Vincent JOURDAIN  
Myriam MICHAUD

Professionnal Staff Member  
Guy LABRECQUE

Support Staff Member  
Mario DUCLOS

College Level Representative  
Danielle MALBOEUF

Outside Research Representative  
Sylvie DILLARD

Directors of Recognized Research Centers or Institutes  
Mario FAFARD  
Réal VALLÉE

Department Manager or Member  
Or Managerial Staff  
Hélène CÔTÉ

Non-Voting Members  
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Academic Committee  
François POTHIER

Research Committee  
Pascal DALEAU

Student Affairs Committee  
Éric PHILIPPE

Director General  
Of Undergraduate Studies  
Serge TALBOT

Director General  
Of Continuing Education  
Guy MINEAU

Director of an Institute  
Institut québécois des hautes études internationales  
Pierre LEMIEUX
MANAGEMENT Team

As at 31 May, 2010

Front row (left to right):
Paul FORTIER
Vice Rector, Research and Creation
Denis BRIÈRE
Rector
Éric BAUCE
Executive Vice Rector, development

Second row (left to right):
Sylvie MARCOUX
Deputy Vice Rector, Research and Creation
Michel BEAUCHAMP
Vice Rector, Human Resources
René LACROIX
Deputy Vice Rector, Information Systems
Monique RICHER
Secretary General
Bernard GARNIER
Vice Rector, Academic and International Activities
Josée GERMAINE
Vice Rector, Administration and Finance
Claude PARADIS
Deputy Vice Rector, Human Resources
Nicole LACASSE
Deputy Vice Rector, Academic and International Activities