Université Laval

Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society’s growth and development

• By training qualified, responsible individuals who promote change
• By advancing and sharing knowledge in a dynamic environment of research and creativity

Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

• A complete university recognized as an establishment with an international reputation for its students and high quality educational programs
• A university on the cutting edge of research and creation that distinguishes itself on the national and international scenes through its exceptional achievements
• An open university that promotes dialog, cooperation, and the participation of its members in major world issues

Values

The university community’s actions are geared to bolstering student success and reflecting the following fundamental institutional values:

• Respect for the diversity of people, societies, knowledge, and ways of thinking
• Humanistic and ethical approach
• Development of critical thinking and judgment
• Personal and community involvement and leadership
• Promotion of creation, innovation, and excellence

1 Horizon 2012 : Orientations de développement de l’Université Laval
The year 2007–2008 is already behind us. This first year of the new administration’s term was an opportunity to develop a common, stimulating vision for the development of our institution. Our vision: To become one of the world’s best universities by drawing on our strengths, our expertise, and the vibrancy of the members of the entire university community.

This led to the adoption of the document *Horizon 2012 : Orientations de développement de l’Université Laval*. The orientations presented in this document take into account the current and emerging challenges that our university must face and that will require extensive efforts by the entire university community. Indeed, 2007–2008 was very prolific in this regard.

In the area of education, our actions notably led to the evaluation of 22 programs, the creation of 3 new programs, and the implementation of the bachelor’s degree in the art and science of animation and the master’s and doctorate degrees in biophotonics. The mandate and structure of Réseau de valorisation de l’enseignement, which became Bureau des services pédagogiques (BSP), were also revised to better meet the challenges of university pedagogy and technopedagogy in the coming years. In the area of distance learning, we increased the number of courses we offer from 444 in 2006–2007 to 515 in 2007–2008. The number of (full time equivalent) students enrolled in one of our 35 distance learning programs also posted a significant 8% increase. The total number of students in all programs and all levels of study combined remained relatively stable according to figures from 2007–2008 and fall 2008, which makes our goal to focus on recruitment even more cogent considering the looming demographic decline and heightened competition between universities.

In research and creation, the challenges are equally significant. In fall 2007, we launched the PAIR Program, which is designed to create 100 research chairs with $100 million in funding in the next five years. The Program for the Advancement of Innovation and Research is the most ambitious program ever launched in Québec. We also created three offices intended to improve the accessibility and functionality of the services provided by the Vice Rectorate of Research and Creation, which also adopted a Université Laval policy regarding research and creation chairs.

Internationalizing our activities was also a major priority this year. Our university community was very active in the numerous international congresses held in Québec City as part of the city’s 400th anniversary festivities, and this gave us invaluable visibility on the national and international scene. We thank all of those who got involved with these congresses and helped make them a success. The creation of the International Development Fund also supported our various international initiatives. Moreover, there was a slight increase in foreign student enrollment in fall 2007–2008 compared to the same period the year before.

In terms of community involvement, we once again took full advantage of the Québec City 400th anniversary celebrations to step up Université Laval’s visibility in the region by offering a series of activities showcasing
the Chair of the Board of Directors

Denis BRÎÈRE, Rector
Pierre GENEST, Chair of the Board of Directors
UNIVERSITÉ LAVAL
at a glance

Students¹

44,373 different students were enrolled in credited programs and courses at Université Laval between May 1, 2007, and April 30, 2008 (2007–2008 summer, fall, and winter semesters).

The student population included 4,044 foreign students, 2,315 of whom held student visas. In addition, there were 539 out-of-province Canadian students.

In the 2007 fall semester, 37,576 students (58.7% of whom were female) were registered at Université Laval.

12,331 students were enrolled in graduate programs, or 27.8% of the total university student population.

200 local student associations and two umbrella organizations: CADEUL for undergraduates and AELIES for graduate students.

Education

17 faculties
59 departments and schools
1 institute
395 programs (178 undergraduate and 217 graduate)
3 profiles (international, entrepreneurial, and cooperative)
515 distance learning courses

Staff²

1,516 professors*
3,069 lecturers**
59 practical trainers*
88 associate instructors**
2,014 clinical and associate professors**
1,161 research professionals**
133 executives and department managers*
803 administrative professionals*
1,759 support staff *
3,923 auxiliary teaching and administrative staff **

The university also employs 2,073 undergraduate students and 1,639 graduate students**

¹ Employed as of June 1, 2008
² Various people having occupied this position in 2007–2008
Research

$268.3 million in research funds¹

37 research centers recognized by the University Council

82 Canada Research Chairs

15 industrial research chairs

8 research institutes

Host of 3 Networks of Centers of Excellence (NCE):

- GEOIDE—Geomatics for informed initiatives and decisions
- ArcticNet—Research on the North
- CIPI—Canadian Institute for Photonic Innovations

Degrees Awarded

1,378 certificates

4,882 bachelor’s degrees

1,524 master’s degrees

297 doctorates

8 undergraduate diplomas

613 graduate diplomas

Campus

The Université Laval campus—one of the most remarkable in Québec—extends over 1.2 km² in the geographic center of Québec City

Some 40 buildings linked by a network of over 5 km of pedestrian tunnels

2 off-campus pavillons, with 1 located downtown (School of Visual Arts) and the other in historic Old Québec (School of Architecture)

2,400 rooms in residences on campus

Library with 5 million documents

One of Canada’s largest university sports complexes

Outreach

224,000 graduates in Québec and around the world¹

48 alumni clubs around the world

One of the country’s top sports universities with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence.

¹ Source: Registrar’s Office
² Source: Vice Rectorate of Human Resources
³ Source: Research Infosource - www.researchinfosource.com/top50.shtml
⁴ Source: Association des diplômés de l’Université Laval
## FINANCIAL Statements

**year ended May 31, 2008 (in thousands of dollars)**

### REVENUE

<table>
<thead>
<tr>
<th>Description</th>
<th>Operating Fund 2008</th>
<th>Operating Fund 2007</th>
<th>Restricted Funds 2008</th>
<th>Restricted Funds 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition fees</td>
<td>61 396</td>
<td>58 716</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Community services</td>
<td>9 655</td>
<td>8 276</td>
<td>8 202</td>
<td>7 754</td>
</tr>
<tr>
<td>External services</td>
<td>23 726</td>
<td>21 851</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Net investment income</td>
<td>3 668</td>
<td>4 575</td>
<td>445</td>
<td>291</td>
</tr>
<tr>
<td>Student services and aide</td>
<td>15 723</td>
<td>15 175</td>
<td>12 230</td>
<td>11 947</td>
</tr>
<tr>
<td>Ancillary services</td>
<td>14 605</td>
<td>14 221</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>MELS subsidy</td>
<td>332 074</td>
<td>321 494</td>
<td>7 502</td>
<td>6 877</td>
</tr>
<tr>
<td>Donations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fondation de l'Université Laval</td>
<td>640</td>
<td>369</td>
<td>7 220</td>
<td>6 421</td>
</tr>
<tr>
<td>Other organizations</td>
<td>59</td>
<td>247</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Other subsidies and revenues</td>
<td>11 579</td>
<td>10 597</td>
<td>170 086</td>
<td>183 982</td>
</tr>
<tr>
<td>Capital assets from the revenue of</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>the operating fund and restricted</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td></td>
<td>473 125</td>
<td>455 521</td>
<td>205 685</td>
<td>217 272</td>
</tr>
</tbody>
</table>

### EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>Operating Fund 2008</th>
<th>Operating Fund 2007</th>
<th>Restricted Funds 2008</th>
<th>Restricted Funds 2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teaching and independent research</td>
<td>299 901</td>
<td>283 188</td>
<td>–</td>
<td>24</td>
</tr>
<tr>
<td>Community services</td>
<td>8 111</td>
<td>6 991</td>
<td>12 965</td>
<td>12 392</td>
</tr>
<tr>
<td>Research</td>
<td>12 589</td>
<td>10 613</td>
<td>171 318</td>
<td>179 520</td>
</tr>
<tr>
<td>Support services</td>
<td>118 145</td>
<td>115 485</td>
<td>4 366</td>
<td>2 959</td>
</tr>
<tr>
<td>Student services and aide</td>
<td>16 531</td>
<td>14 984</td>
<td>15 879</td>
<td>15 882</td>
</tr>
<tr>
<td>Ancillary services</td>
<td>13 948</td>
<td>14 152</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Renovations and redevelopment</td>
<td>3 649</td>
<td>5 014</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Interest on debts</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Amortization of deferred expenses</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Amortization of other assets</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Amortization of capital assets</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td></td>
<td>472 874</td>
<td>450 427</td>
<td>204 528</td>
<td>210 777</td>
</tr>
</tbody>
</table>

### Excess (deficiency) of revenues over expenses before exceptional items

<table>
<thead>
<tr>
<th>Description</th>
<th>Operating Fund 2008</th>
<th>Operating Fund 2007</th>
<th>Restricted Funds 2008</th>
<th>Restricted Funds 2007</th>
</tr>
</thead>
</table>

| Description                          | 251                 | 5 094               | 1 157                 | 6 495                 |

### Additional contributions to pension plans

| Description                          | –                   | 4 576               | –                     | –                     |

### Gain on sale of complementary pension fund investments

| Description                          | –                   | (2 700)             | –                     | –                     |

### Excess (deficiency) of revenues over expenses

| Description                          | 251                 | 3 218               | 1 157                 | 6 495                 |
|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| **Capital Assets**  |       |       |       |       |       |       |       |       |
| Tuition fees        | 61 396| 58 716|  –    |  –    | 61 396| 58 716|  –    |  –    |
| Community services  | 9 655 | 8 276 | 8 202 | 7 754 |  –    |  –    | 27 953| 27 122|
| External services   | 23 726| 21 851| –     | 2 045 | 2 128 | 2 045 | 25 771| 23 979|
| Net investment income| 3 668 | 4 575 | 445  | 291  | 70   | 70   | 6 287 | 7 696 |
| Student services and aide | 15 723 | 15 175 | 12 230 | 11 947 | –    | –    | 27 953 | 27 122 |
| Ancillary services  | 14 605| 14 221| –     | –     | –    | –    | 14 605| 14 221|
| MELS subsidy        | 332 074| 321 494| 7 502 | 6 877 | 44 500| 42 262| 384 076| 370 633|
| Donations           |       |       |       |       |       |       |       |       |
| Fondation de l'Université Laval | 640   | 369   | 7 220 | 6 421 | –    | 14   | 7 860 | 6 804 |
| Other organizations | 59    | 247   | –     | –     | 325  | 231  | 1 285 | 2 193 |
| Other subsidies and revenues | 11 579| 10 597| 170 086| 183 982| 10 118| 19 533| 191 783| 214 112|
| **Excess (deficiency) of revenues over expenses** | 251 | 5 094 | 1 157 | 6 495 | 12 443 | 13 203 | 15 603 | 26 062 |
| Teaching and independent research | 299 901| 283 212| 24  | –    | 299 901| 283 212| 299 901| 283 212|
| Community services  | 8 111 | 6 991 | 12 965| 12 392| –    | –    | 21 076| 19 383|
| Research            | 12 589| 10 613| 171 318| 179 520| –    | –    | 183 907| 190 133|
| Support services    | 118 145| 115 485| 4366 | 2 959 | –    | 781  | 123 764| 119 773|
| Student services and aide | 16 531| 14 984| 15 879 | 15 882| –    | –    | 32 410 | 30 866|
| Ancillary services  | 13 948| 14 152| –     | –     | –    | –    | 13 948| 14 152|
| Renovations and redevelopment | 1 989| 5 057 | –    | –     | 1 989| 5 057 | 1 989 | 5 057 |
| Interest on debts   | 3 649 | 5 014 | –     | –     | 27 697| 26 215| 31 346| 31 229|
| Amortization of deferred expenses | – | – | – | – | 266 | 266 | – | 266 |
| Amortization of other assets | – | – | – | – | 53 | 53 | – | 53 |
| Amortization of capital assets | – | – | – | – | 52 480| 48 050| 52 480| 48 050|
| Interest on debts   | 3 649 | 5 014 | –     | –     | 27 697| 26 215| 31 346| 31 229|
| Amortization of deferred expenses | – | – | – | – | 266 | 266 | – | 266 |
| Amortization of other assets | – | – | – | – | 53 | 53 | – | 53 |
| Amortization of capital assets | – | – | – | – | 52 480| 48 050| 52 480| 48 050|
| Interest on debts   | 3 649 | 5 014 | –     | –     | 27 697| 26 215| 31 346| 31 229|
| Amortization of deferred expenses | – | – | – | – | 266 | 266 | – | 266 |
| Amortization of other assets | – | – | – | – | 53 | 53 | – | 53 |
| Amortization of capital assets | – | – | – | – | 52 480| 48 050| 52 480| 48 050|
| Interest on debts   | 3 649 | 5 014 | –     | –     | 27 697| 26 215| 31 346| 31 229|
| Amortization of deferred expenses | – | – | – | – | 266 | 266 | – | 266 |
| Amortization of other assets | – | – | – | – | 53 | 53 | – | 53 |
| Amortization of capital assets | – | – | – | – | 52 480| 48 050| 52 480| 48 050|

- **Capital Assets**
- **Endowment Fund**
- **Subscription Fund**
- **Total**

**Notes:**
- All values are in Canadian dollars.
- All amounts are rounded to the nearest whole number.
HONORS

Recipients in 2007–2008

Honorary Degree Recipients

BERNARD BARATAUD
Administrator of Association française contre les myopathies, President of Génethon (Evry, France), Doctor of Science, honoris causa

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GEORGES BORDAGE
Medical Pedagogy Specialist and Professor at the University of Illinois Faculty of Medicine, Doctor of Science, honoris causa

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JEAN-PIERRE MAHÉ
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BRIAN MULRONEY
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MICHEL PARADIS
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HENRI-PAUL ROUSSEAU
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Faculty of Medicine
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Jean LECLERC
Michel NOËL DE TILLY
Renée LAFLAMME

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Michel BEAUCHAMP*
Josée GERMAIN*

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Monique RICHER*

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(Section 90 of By-laws)

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Law
Pierre LEMIEUX

Forestry and Geomatics
Robert BEAUREGARD

Arts
Thierry BELLEGUIC

Medicine
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Dentistry
André FOURNIER

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Paul CADRIN

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Jean-Pierre GRÉGOIRE

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Luc LANGLOIS

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Agricultural and Food Sciences
Jean-Paul LAFOREST

Education
Marcel MONETTE

Science and Engineering
Guy GENDRON

Nursing Sciences
Diane MORIN

Social Sciences
François BLAIS

Theology and Religious Sciences
Marc PELCHAT

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Nicole DUPLÉ

Forestry and Geomatics
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Muriel GOMEZ-PEREZ

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Jacques BERGERON
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Hélène MOFFET
Fabien GAGNON
Pierre DÉRY

Dentistry
Sylvie MORIN

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Richard MARTEL

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Joane MARTEL

Theology and Religious Sciences
Raymond BRODEUR

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Francine JACQUES

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Ginette PELLETIER

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Maxime GAGNÉ

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Denis FORCIER
François PARADIS
Jean-François BERGERON

PROFESSIONAL STAFF MEMBER
Patrice GOSELIN

SUPPORT STAFF MEMBER
Fabienne RIVARD

COLLEGE LEVEL REPRESENTATIVE
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OUTSIDE RESEARCH REPRESENTATIVE
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DIRECTORS OF RECOGNIZED RESEARCH CENTERS OR INSTITUTES
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Réal VALLÉE

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Johanne MORNEAU

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Research Committee
Alain PRUJINER

Student Affairs Committee
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Director General of Undergraduate Studies
Serge TALBOT

Director General of Continuing Education
Pierre DIONNE

DIRECTOR OF AN INSTITUTE
Institut québécois des hautes études internationales
Paule GAUTHIER
MANAGEMENT Team

as at May 31, 2008

Mr. Edwin BOURGET
Vice Rector, Research and Creation

Ms. Nicole LACASSE
Deputy Vice Rector, Academic International Activities

Mr. Claude PARADIS
Deputy Vice Rector, Human Resources

Standing, left to right:

Mr. Michel BEAUCHAMP
Vice Rector, Human Resources

Ms. Monique RICHER
Secretary General

Ms. Josée GERMAIN
Vice Rector, Administration and Finance

Mr. Bernard GARNIER
Vice Rector, Academic and International Activities

Mr. Denis BRIÈRE
Rector

Mr. René LACROIX
Deputy Executive Vice Rector, Information Systems

Mr. Éric BAUCÉ
Executive Vice Rector, Development

Ms. Christiane PICHÉ
Deputy Vice Rector, Research and Creation
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