

ULaval

Pride that inspires



Community Report
UNIVERSITÉ LAVAL

2018
2019



UNIVERSITÉ
LAVAL



Table of Contents

Message from the Rector	5
Human perspectives	6
Only at ULaval	9
Experience	10
Engagement	15
Excellence	20
A world of services	25
Recognition	26
People helping people	28
Ongoing efforts	32
Financial statements	31
Some benchmarks	34
Governance	36



ULaval

Pride that inspires

MESSAGE FROM THE RECTOR

Vibrant, dynamic, and innovative. Our university community really shined in 2018–2019. Instructors, researchers, and students alike rose to the challenges of academic life. They expanded our reach and helped us set ourselves apart. Their courage and determination have brought our university a fresh perspective and enhanced our appeal. They are sources of pride and inspiration. Here are their stories.



A handwritten signature in black ink, which appears to be 'Sophie D'Amours'. The signature is fluid and cursive, with a long horizontal stroke at the end.

Rector,
Sophie D'Amours

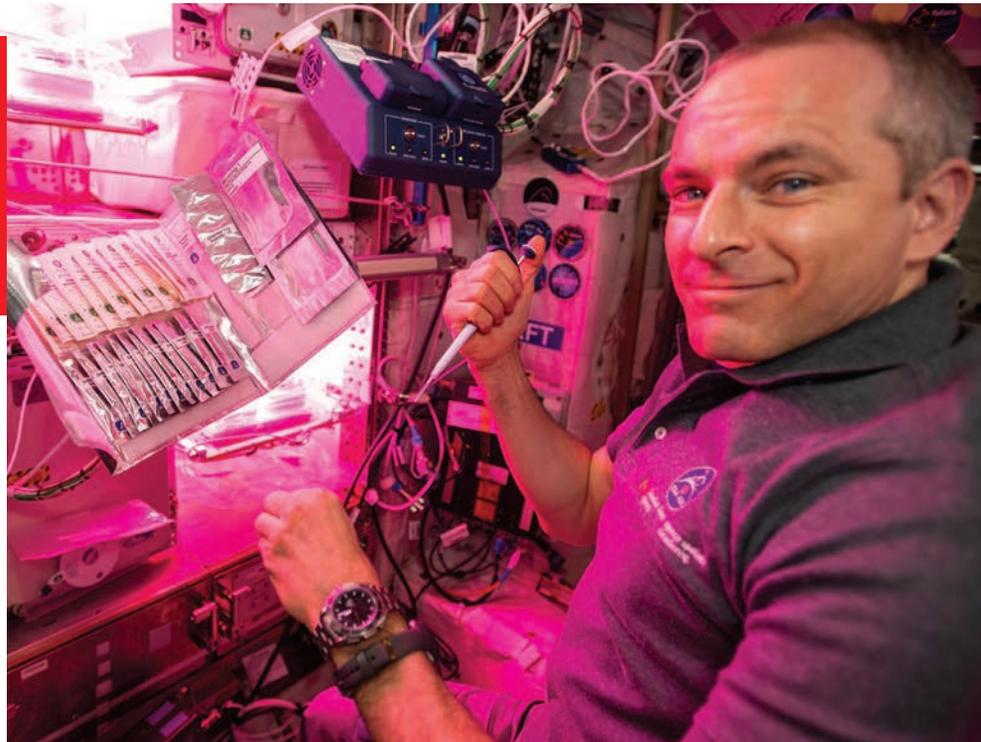
ULaval

Human perspectives

**ONE OF OUR 312,000
GRADUATES**

**DAVID SAINT-JACQUES,
DOCTOR AND ASTRONAUT**

Engineer, astrophysicist, family doctor, Canadian Space Agency astronaut in the longest space mission Canada has ever undertaken—and proud graduate of the Faculty of Medicine.



**ONE OF OUR 1,600
PROFESSORS**

**MARC BRISSON,
DEDICATED PROFESSOR
AND RESEARCHER**

A specialist in the dynamics of infectious disease transmission, he worked with a research group to validate the effectiveness of a human papillomavirus (HPV) vaccine among the population. A professor committed to the well-being of society in light of global challenges to public health.

“Université Laval runs in my family. My father and grandfather are professors emeriti. My training in actuarial science and epidemiology gave me a solid, competitive foundation to launch my career. What’s more, the high-quality education offered at UL makes it a great source of outstanding candidates.”



ONE OF OUR 43,000 STUDENTS

**SONJA BEHMEL,
INSPIRATIONAL STUDENT**

Holder of a doctorate in spatial planning and regional development and listed on the Honour Roll, the driving force behind her own business, WaterShed Monitoring, and an Enactus Canada champion entrepreneur.

“The unwavering confidence of my professors and remarkable support from Université Laval motivated and inspired me to develop and market Enki®, a unique system that decompartmentalizes the management of water quality data, from spring to faucet.”

ONE OF SEVERAL THOUSAND UNIVERSITÉ LAVAL TOP RESEARCHERS

**VÉRONIC LANDRY,
INNOVATIVE PROFESSOR**

A 40 Under 40 Woodworking Network honoree for her groundbreaking strides in North America’s forestry industry, a sector traditionally dominated by men. Her research is improving the quality and competitiveness of wood products.



“Université Laval and the Faculty of Forestry, Geography and Geomatics are recognized experts in partner research. That means I can train the leaders of tomorrow by creating research projects with a strong emphasis on in-the-field experience.”

**ONE OF OUR 10,000
MEMBERS OF STAFF**

**MANON PELLERIN,
AN EMPLOYEE WHO GIVES BACK**

As a champion of public health and prevention, and to make the University more attractive, Manon donated to the UL fundraising campaign.



“This year I got together with my co-workers, and we pooled our donations to create a scholarship for a student pursuing an undergraduate pharmacy degree. We’re immensely proud to belong to a community that supports success!”

Only at ULaVal



10th

The Rouge et Or football club wins its tenth Vanier Cup, which it took home for the second time at Université Laval's Telus Stadium at PEPS, the biggest sports complex in eastern Canada.



\$37M

To train more rural doctors. The Faculty of Medicine made a significant socially responsible decision to relocate the medical doctorate program to Rimouski and Lévis.



\$1.5M

Donated by National Bank to create La Centrale, a responsible entrepreneurship hub with individual, open-plan, and collaborative work spaces for up-and-coming entrepreneurs.

ULaval Experience

Projects, internships, simulations, and explorations: Université Laval offers a unique work, research, and study ecosystem with strong community ties and an international focus. Below are some of the remarkable human and innovative achievements that reflect the vital significance of our university community.

SHARED KNOWLEDGE OF THE NORTH

Institut nordique du Québec (INQ) held its first summer school to help young researchers get ready for field work in the North. Over the course of five days participants benefited from knowledge shared by 22 researchers and 11 mentors. Researchers and representatives from four northern Québec nations (Cree, Innu, Inuit, and Naskapie) joined the Cree Nation Government and Société du plan Nord in a workshop on Indigenous knowledge held in the Cree community of Oujé-Bougoumou.



DREAMS TAKE ON A FRENCH ACCENT

Thanks to the “Rêver en français” project, foreign students can now dream in French. This popular initiative was created to meet the growing need for support in learning French of graduate students who are native speakers of English and other languages. Students can attend workshops to help them integrate into the francophone community and to make learning French as a second language easier, more affordable, and more flexible.



A FIRST FOR CANADA IN PHARMACY

Canada’s first short doctoral program in pharmacy is here! Leading to professional diploma in specialized pharmaceutical care with a focus on psychiatry, the initiative sets Université Laval apart as a leader in pharmacy and will serve as inspiration for other similar programs on campus.



THE EXPEDITION OF A LIFETIME, IN A CANOE

Guillaume Moreau and Nicolas Roulx, students in forestry and geography, and four of their friends spent three months canoeing more than 1,600 km through Nunavik. From Schefferville to Nain, a small Inuit village in Newfoundland and Labrador, they explored breathtaking, hard-to-reach places all in the name of science. The samples they collected from rare trees show how the boreal forest is adapting to climate change.



THE RIVER REVEALED

Since the time of New France, maritime maps have fascinated explorers, navigators, and hydrographers. Today, visitors to an exhibition at the library and at the Charlevoix Maritime Museum can share that enthusiasm. “Maps Exposed: Five Centuries of Hydrography” shows the St. Lawrence River in a new light. Digital, paper, and augmented-reality maps reveal a body of water that is as fascinating as it is dangerous.



A RESPONSIBLE DIGITAL SHIFT

Industrial relations professor Lyse Langlois has been named the first director of the new International Observatory on the Societal Impacts of Artificial Intelligence and Digital Technologies. A sizeable challenge on a issue that is making waves across the globe. Based on campus, the observatory brings together over 160 researchers from 18 higher education institutions, including 44 from Université Laval. Engaged leadership.



CREATING AN EDI CULTURE

The University has made a pledge to reinforce its culture of equality, diversity, and inclusion (EDI), and is a proud signatory of the Dimensions Charter. UL is the only Québec university selected to participate in Dimensions, a pilot project spearheaded by Canadian research funding agencies. The University encourages everyone on campus to celebrate diversity in all its forms and is moving forward with initiatives to bolster the EDI culture.



COURT HEARINGS ON CAMPUS

Law is taking a new direction on the Université Laval campus. Two days of Superior Court of Québec hearings were held at the Charles-De Koninck Building, in a room with all the state-of-the-art facilities required by today's law industry. The experience was a success and will soon be repeated with other courts and legal partners.



GLOBAL PARTNERSHIP ON ARTIFICIAL INTELLIGENCE

An emerging discipline, forward-looking projects, and influential partners. Université Côte d'Azur, the Sophia Antipolis Urban Community, and the Alpes-Maritimes Department have entered into a special partnership to address artificial intelligence issues. The perfect alliance for conducting responsible research and delivering joint training.



ULaval Engagement

Members of the UL community are deeply committed to the big issues facing society and the world. Through innovation. Through a courageous approach that is sincere, sustainable, and community-focused. Read on for remarkable examples of what Université Laval's dedicated and hard-working ambassadors are doing for the benefit of the community at large.

A UNIVERSITY STUDENT PASS FOR SUSTAINABLE MOBILITY

The long-awaited University Student Pass (USP) has been rolled out, and with 27,000 students signed up, it's a big hit. The USP gives students unlimited access to public transit in Québec City and Lévis and has the potential to transform sustainable mobility services in the area.



FOR BETTER MENTAL HEALTH IN PHARMACY

Members of the Faculty of Pharmacy are taking action to support students in psychological distress. The 100%-student-led PHAre Committee offers mutual assistance, mentorship, and someone to talk to. Through a range of activities, the initiative promotes mental health and better time management.



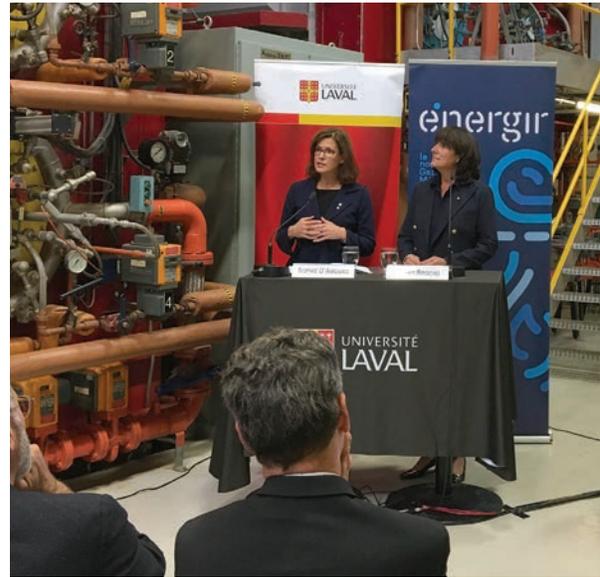
PARTY AT THE PEPS

A December highlight, PEPS-Ô-FÊTES is an increasingly popular event that brings the community together for family fun at this slow time of year. More than 5,000 people descended on the otherwise underused PEPS facilities over the holidays, making good use of the climbing walls, recreational swimming pools, trampolines, ping pong tables, dance studios, and inflatables for the little ones.



SUSTAINABLE ENERGY INNOVATION

Université Laval has partnered with Énergir to become the first educational institution in Québec to use renewable natural gas for district heating. With this innovative energy solution, renewable natural gas will account for 8% of UL's annual gas use and will result in lower greenhouse gas emissions.



A CULTURE OF RECOGNITION

A student, a hands-on training instructor, professors, executives, a lecturer, professionals, a support staffer, a research professional, and a department head. Sixteen people with different backgrounds working towards the same goal: to safeguard and strengthen the culture of recognition and boost the visibility and sense of pride of everyone who is doing their bit on campus. The group developed a recognition program and earlier this year held the first Recondition Week, featuring presentations, panel discussions, tours, and social activities.



SHARING THE LOVE OF READING

Education professor Marion Sauvaire launched “Lire Ensemble” (Reading Together) to promote the reading of French-language books for children among immigrant families in Québec City. Some thirty families from five continents took part in workshops intended to inspire a love of reading in their children and to help parents come up with effective strategies. The children were introduced to some of the best children’s literature from Québec and beyond.



AN ACADEMY FOR THE DIGITAL CHALLENGE

In cooperation with Secrétariat du Conseil du trésor, Académie de la transformation numérique (ATN) has become a key Québec government partner for training civil servants. The academy offers dozens of modular training sessions adapted to the needs of today’s organizations as they face the massive shift to digital. Sessions are also available for private companies.



BALEIN'EAU, ENTREPRENEURSHIP DONE RIGHT

Charlotte Lemieux-Bourque, a doctoral student in medicine, and André Wall, a master's student in physiotherapy, founded BALEIN'eau to provide swimming classes for young people with functional limitations. The non-profit organization has won numerous accolades for successfully using student entrepreneurship to help physically disabled youth.



A WORLD LEADER IN CLIMATE CHANGE

According to the *Times Higher Education*, Université Laval ranks fourth in the world and second in Canada in the effort to fight climate change, attesting to its position as a global leader in sustainable development. The University is ranked 66th out of more than 450 universities in 76 countries for its global impact on society and the world.



ULaval Excellence

Efficient, modern, and network driven, Université Laval pursues excellence in all aspects of its mission. We attract top talent seeking to live out their passion and encourage leaders to leave their mark on society. Get to know some of our brightest stars in research and education.

STRONGER CONCRETE BUILDINGS

Hundreds of buildings in Trois-Rivières contain pyrrhotite, something that is proving to be a huge financial burden on local homeowners. To make it easier to detect pyrrhotite in homes, professors Josée Duchesne and Benoît Fournier are spearheading a one-of-a-kind chair on how pyrrhotite affects the durability of concrete structures in Canada.



GRAND IDEAS FOR GRAND MARCHÉ

Displays on the connection between fish and lettuce, the latest innovations in nutrition, and eco-friendly behaviours were just some of UL's areas of expertise presented at the opening of Grand Marché de Québec. Thousands of people at the event saw first hand how agri-food research is creating quite a buzz.



TOP INFLUENCERS

Eight Université Laval professors have are among the *World's Most Influential Scientific Minds*, confirming the undeniable global merit of their scientific articles. Vincenzo Di Marzo, France Légaré, Gilles Dagenais, Jean-Pierre Després, Josep Rodés-Cabau, Mario Leclerc, Philippe Pibarot, Sylvain Moineau have had a strong influence on their respective disciplines.



A MODEL STUDENT ATHLETE

Mathieu Betts is a star on the field. In addition to signing a professional contract with the Canadian Football League, he won the Lieutenant Governor Athletic Award the best Canadian student and player on the Rouge et Or football team, has also been named best lineman in the country three times during his impressive career.



A GENEROUS AND INSPIRATIONAL STUDENT

Charles-Antoine Lesage is making his mark on society. An Indigenous student of anthropology and a winner of the Lieutenant Governor's Youth Medal, he demonstrates extraordinary dedication to the community as a volunteer and is an inspiration to his Huron-Wendat peers and the entire Indigenous student population. This friendly and generous young man is also an ambassador for lacrosse, the official summer sport of Canada.



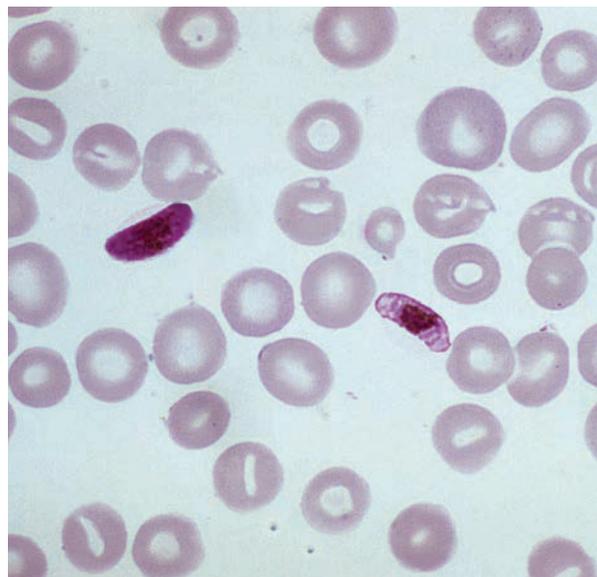
FROM CAMPUS TO OPERA HOUSE

Palais Montcalm came alive with music and singing during the performance of *Carmina Burana*. The famous opera by Carl Orff brought together 160 singers from five Québec City choirs. Ensemble vent et percussion de Québec, a group of 65 musicians-in-residence at the Faculty of Music, performed a bold and original set highlighting their unique talent and virtuosity. A memorable production, conducted by lecturer René Joly and organized by professor Josée Vaillancourt.



THE FIGHT AGAINST MALARIA

As part of Sentinel North, Normand Voyer and Dave Richard discovered a potential solution to drug resistance in malaria. Over 200 million cases of malaria are reported worldwide each year, 90% of them in Africa. The disease spreads in certain countries because of a drug-resistant parasite.



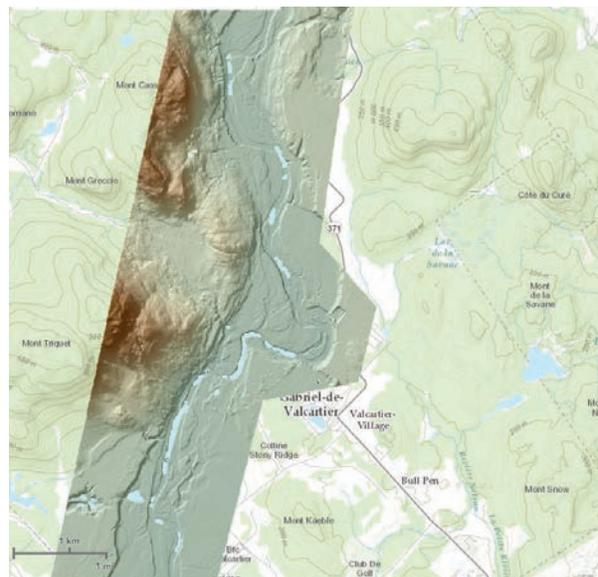
NEW SCHOOL FOR INTERNATIONAL STUDIES

The School of Advanced International Studies is here. Ready to compete on the world stage, the new school is under the leadership of Philippe Bourbeau, an expert known for his global, multidisciplinary, and multigenerational approach to research. The school replaces the former Institute for Advanced International Studies and will train a new generation of diplomats and key players in international relations and international trade.



DIGITAL PLATFORMS FOR GREATER KNOWLEDGE

The library is breaking new ground in sharing its valuable collections and expertise. Kalos, a new digital platform, lets patrons explore, view, and listen to fascinating visual and audio collections. At the same time, the GéoIndex shared platform gives members of the 16 partner universities a single gateway for discovering and viewing aerial photographs and extracting geospatial data.



A world of services



HUMAN, SCIENTIFIC, AND TECHNOLOGICAL INNOVATION

The PULSAR sustainable health platform, the only one of its kind in Québec, offers powerful digital tools and customized services for pooling, collecting, sharing, managing, and leveraging data.



A MOOC FOR MORE RESPONSIBLE MANAGEMENT

The free MOOC on responsible management reached 5,000 people in 70 countries, educating them about the human and environmental aspects of organizations.



ONLINE PLACEMENT SERVICE

The Université Laval Placement Service has gone decidedly digital, with PropULsion, the student job management portal now shared with cégeps, and the Élo online mentoring app.

ULaval

Recognition

Get to know the people who've received honorary doctorates from Université Laval, the university's highest honour.

2019



Jennie Carignan
Brigadier-General
Honorary Doctorate in Business Administration



Henri Dorion
Geographer
Honorary Doctorate in Geographic Sciences



Jocelyne Sheila Feine
Professor at McGill Faculty of Dentistry
Honorary Doctorate in Dental Medicine



Catherine Larrère
Philosopher
Honorary Doctorate in Philosophy



Margaret Norrie McCain
Chair of the Margaret and Wallace McCain Family Foundation
Honorary Doctorate in Psychology



Janice Morse
Distinguished professor - College of Nursing - University of Utah
Honorary Doctorate in Nursing Sciences



Louise Otis
Civil and Commercial Mediator and Arbitrator
Honorary Doctorate in Law



Bernard Voyer
Explorer and Speaker
Honorary University Doctorate

2018



Paule Beaupré-Champagne
President of the Québec Press Council
Honorary Doctorate in Communications



Brigitte Coutu
CEO of RICARDO Media Inc.
Honorary Doctorate in Nutrition



Koen De Winter
Designer
Honorary Doctorate in Design



André Kabasele Mukenge
Rector, Université Notre-Dame du Kasayi, Democratic Republic of Congo
Honorary Doctorate in Theology



Robert Samuel Langer
Professor at the Massachusetts Institute of Technology
Honorary Doctorate in Pharmacy



Ricardo Larrivé
Chairman of the Board and Executive Chef of RICARDO Media Inc.
Honorary Doctorate in Nutrition



Peter Libby
Cardiologist at Brigham and Women's Hospital and Professor of Medicine at Harvard Medical School
Honorary Doctorate in Medicine



Pauline Marois
Politician and Premier of Québec (2012-2014)
Honorary Doctorate in Social Work



Claude Panaccio
Professor Emeritus, Department of Philosophy at UQAM
Honorary Doctorate in Philosophy

ULaval

Recognition

The best in the world. Our personal favourites. Or simply those who inspire us and help us dream. These people from all different backgrounds, whether established leaders or flag bearers for emerging talent, exemplify the pride of belonging to the Université Laval community.



HÉLÈNE LEE-GOSSELIN
For equality

Winner of the Governor General's Award in Commemoration of the Persons Case, 2018. She has conducted many studies on equity and diversity in the workplace, female entrepreneurship, and the place of women in decision-making bodies.



YVES GENDRON
Accountant extraordinaire

Winner of the Haim Falk Award 2019 for his outstanding contribution to accounting thought. His studies have made qualitative research more visible as a structured discipline, and his innovative work has drawn attention to audit practice and how it intersects with governance.



CLAIRE DESCHÊNES
Exceptional engineer

The first woman to teach engineering at Université Laval, a source of inspiration for female science and engineering graduates in her class, and a recent Order of Canada honoree. She is a major contributor to the knowledge of the scientific community and to training for the next generation.



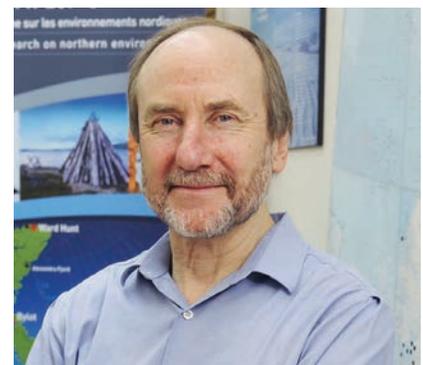
CHARLES MORIN
Sleep expert

Charles Morin, a member of the National Order of Québec, has been fascinated by sleep disorders for decades. A psychologist by trade and an experienced professor, he is among the world's most frequently cited insomnia specialists.



SARAH-JANE MAROIS
Elite athlete

The first Université Laval Rouge et Or female athlete to win Canadian player of the year, all-star women's basketball ambassador, and proud student working towards a master's in economics.



WARWICK VINCENT
Building bridges with Germany

A first-round recipient of the 2019 *Helmholtz International Fellow Award*, an international prize that recognizes the research excellence of scientists who partner with the German research centre network.

ULaval

People helping people

Valuable partners in the University's mission, faithful teaching and research allies, and standard bearers for generosity—a word about our donors and the recipients who reminds us everyday about the true meaning of philanthropy.



YOLANDE DUBÉ
A reflection on death

Professor and ophthalmology surgeon Yolande Dubé made a planned gift to support students interested in projects with the Institute of Applied Ethics, such as medically assisted suicide or the study of how death is perceived in the new media age.



CHARLES BRINDAMOUR
Artificial intelligence philanthropist

An actuarial science graduate and chief executive of Intact Financial Corporation, Charles Brindamour believes that big data and artificial intelligence will make it easier to manage the risks associated with climate change. Already one of Les Cent-Associés, he has made a new pledge of \$1 million to create a scholarship program for this research discipline.



ISABELLE TÊTU
Helping the most vulnerable

A well-known graduate and humanist, Isabelle Têtu helped create the SABSA community cooperative. Day in and day out, the clinic makes a difference in the lives of those who are vulnerable and outcast and who cannot easily access health care.



ANNE-MARIE PINARD
Relieving pain

Thanks to a generous gift from MEDISCA, Anne-Marie Pinard heads the Educational Leadership Chair on chronic pain. She is making strides to prevent and treat chronic pain, which affects one in five people in Québec.



3,800 ACTS OF GENEROSITY

Once again, the university community has understood the big picture. The 3,800 donations to the University's Community campaign raised \$2.5 million for students and active and retired staff. This tremendous generosity has a meaningful impact on student success and on funding for research and teaching.



A MAJOR CONTRIBUTION TO FORESTRY RESEARCH

FPIInnovations, a world-class private not-for-profit forestry research centre, provides tangible support for teaching and research by sharing scientific equipment and infrastructure with the University, in addition to a \$500,000 gift to the Foundation. A worthwhile initiative that fosters innovation in wood and forestry science.



CARMAND NORMAND
Expanding the University's reach

A seasoned manager and prominent bond fund visionary, Carmand Normand is a respected figure in finance. In addition to a very generous planned gift that made him a member of Les Cent-Associés, he has donated a significant amount to help extend the University's reach in Québec City.

ULaval

Ongoing efforts



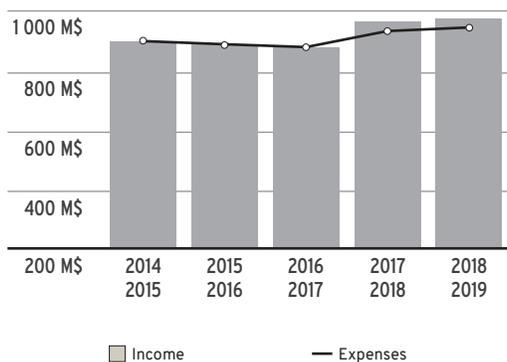
Université Laval created a bold strategic plan to raise our profile and meet the expectations of society and future generations. The University community enthusiastically answered the call. These stories and achievements inspire and motivate us. Our second community report is a reminder of our desire to shine a light on all the talent and knowledge within the University. And it's one more way for us to say thank you.

ULaval

Financial statements

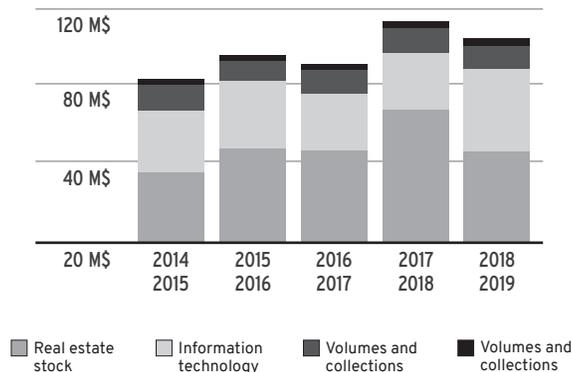
As a modern, transparent institution, Université Laval makes its financial statements accessible to the entire university community.

Historical results



In recent years, the correlation between disposable income and expenses incurred has been maintained.

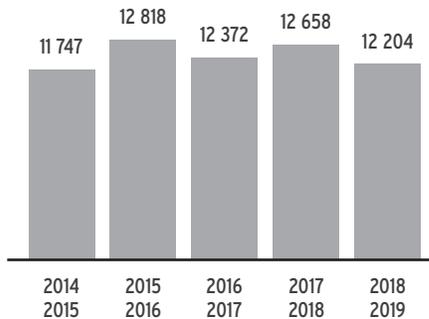
Historical investments



The proportion of investments in information technology and infrastructure has increased in recent years.

Some benchmarks

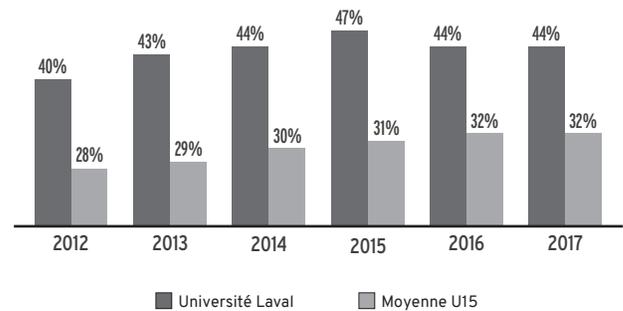
Diplomas and certificates awarded



Université Laval is among Canada's leading universities in terms of the number of diplomas and certificates awarded. More than 80% of undergraduate students earn a diploma, for the sixth highest graduation rate in the country.

Source : Maclean's Magazine, 2019

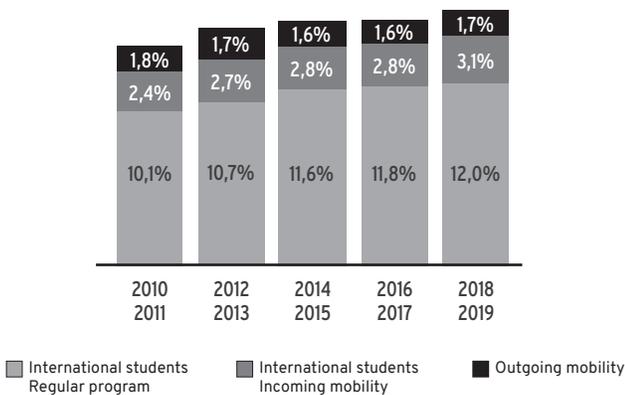
Cross-sector, collaborative publications



Université Laval has one of the highest cross-sector research publication rates among universities in the U15 (Canada's major research universities). Our researchers achieve excellence in collaboration with the private, hospital, and government sectors.

Source : Données bibliométriques compilées par l'Observatoire des sciences et des technologies (OST), recensées à partir des bases de données de Clarivate Analytics. Mise à jour en décembre 2018.

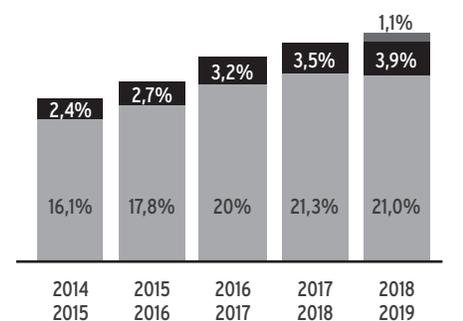
Student body with international experience



Université Laval welcomed 21% of Québec students awarded scholarships under the program for international mobility and short stays outside Québec, despite a student population representing only 14% of the total Québec university network.

Sources : Données institutionnelles, MoveOn

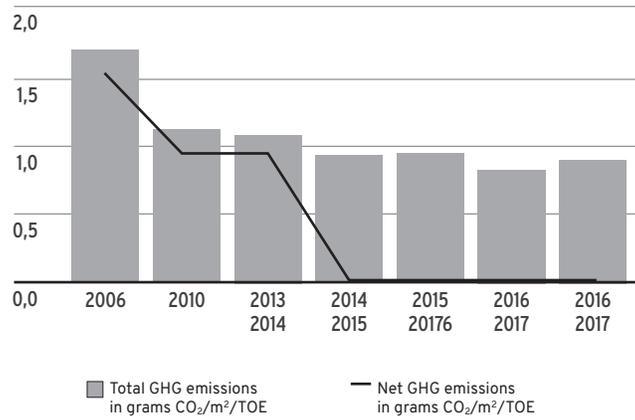
Proportion of remote, hybrid or HyFlex mode student credits



While maintaining predominantly classroom-based education activities on campus, nearly a quarter of Université Laval's student credits were awarded in a "flexible format", either remotely, in hybrid or HyFlex mode.

Source : Données institutionnelles

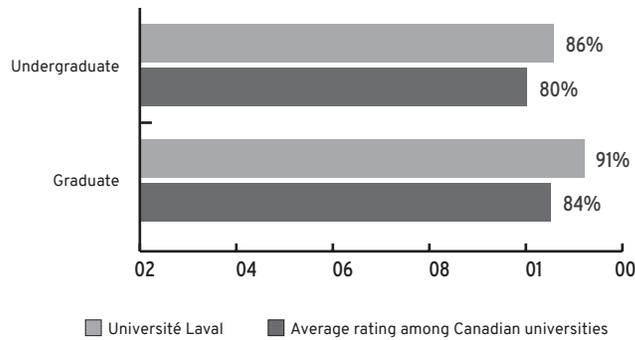
Greenhouse gas reduction



The first voluntarily carbon neutral university in Canada, Université Laval is known as a model living environment. The 2016 renewal of the university's gold rating under the STARS program demonstrates its commitment to sustainable development.

Sources : Données institutionnelles

Student satisfaction rating



Two North American surveys confirm that students' overall satisfaction with the education offered at Université Laval is higher than average among students at Canadian universities.

Sources : Enquêtes NSSE (National Survey on Student Engagement) et CGPSS (Canadian Graduate Programs Satisfaction Survey), effectuées sur une base triennale.

ULaval

Governance

BOARD OF DIRECTORS

The Board of Directors is an independent body that ensures the University is managed in exemplary fashion. It approves and supports the University's strategic priorities and gives major projects the green light.

Voting members (Section 71 of the Statutes)	
Rector	Sophie D'Amours*
Executive Vice Rector and Vice Rector of Academic and Student Affairs	Robert Beauregard*
Dean	François Gélneau*
Professors (3)	Olivier Barbier Marc-André Sirard Sophie Verville
Lecturer	Christine Gauthier
Graduate student	Nicolas Lavallée
Undergraduate students (2)	Xavier Bessone Eve Gaucher
Department manager	Denis Beaudoin
Professional administrative staff	Najat Aattouri
Administrative support staff	Mario Duclos
Graduate appointed by the Université Laval	Jean St-Gelais
Alumni Association	
Individual appointed by La Fondation de l'Université Laval	Danielle G. Morin
Individuals appointed by the BoD (7) including the chair	Stéphan Laroche Marie Lamontagne Guy Lavallée Paule-Anne Morin Barbara Poirier Marie-France Poulin (présidente) Claude Tessier
Government appointees (3)	Sylvie Dillard Andrée-Lise Méthot Lise Verreault
Non-voting members (Section 72 of the Statutes)	
Vice Rectors (5)	Robert Beauregard* Rénald Bergeron* Lyne Bouchard* Eugénie Brouillet* André Darveau*
Secretary General	Monique Richer*

* Members designated by an asterisk are also members of the Executive Committee.

UNIVERSITY COUNCIL (UC)

The UC has authority on academic issues such as grades, degrees, certificates, and programs. It is also responsible for various appointments, promotions, and awards at centres and institutes.

Voting members (Section 90 of the Statutes)		
Rector		Sophie D'Amours
Vice Rectors		Robert Beauregard Rénald Bergeron Lyne Bouchard Eugénie Brouillet André Darveau
Secretary General		Monique Richer
Deans (16)	Planning, Architecture, Art and Design	Alain Rochon
	Law	Anne-Marie Laflamme
	Forestry, Geography and Geomatics	Guy Mercier
	Arts and Human Sciences	Guillaume Pinson
	Medicine	Julien Poitras
	Dental Medicine	Cathia Bergeron
	Music	Carmen Bernier
	Pharmacy	Anne Dionne
	Philosophy	Luc Langlois
	Business Administration	Michel Gendron
	Agriculture and Food Sciences	Denis Roy
	Education	Fernand Gervais
	Science and Engineering	André Zaccarin
	Nursing	Mireille Lavoie
	Social Sciences	François Gélinau
	Theology and Religious Sciences	Gilles Routhier

UNIVERSITY COUNCIL (UC)

Voting members (Section 90 of the Statutes)

Dean of the Graduate and Postdoctoral Studies Faculty		Josée Bastien
Professors (25)	Planning, Architecture, Art and Design	André Potvin
	Law	Richard Ouellet
	Forestry, Geography and Geomatics	André Desrochers
	Arts and Human Sciences (2)	Florence Piron Johanna-Pascale Roy
	Medicine (5)	François Berthod Claire Hudon Georges Lévesque Véronique Moulin Audette Sylvestre
	Music	André Papillon
	Pharmacy	Chantale Simard
	Business Administration (2)	Fayez Fouad Boctor Diane Poulin
	Agriculture and Food Sciences (2)	Yves Desjardins Sylvie Turgeon
	Education (2)	Claire Beaumont Isabelle Fortin-Dufour
	Science and Engineering (4)	Luc Beaulieu Nadir Belkhiter Denis Laurendeau Nadia Tawbi
	Sciences sociales (3)	Pier-Luc Bilodeau Josée Savard Vacant

Voting members (Section 90 of the Statutes)	
Lecturers (2)	Louis Lefrançois Sylvain Marois
Research professional	Smail Kalla
Undergraduate students (4)	Laurence Vaillancourt Marie-Lyne Bourque Charlotte Roy Maxime Bédard
Graduate students (4)	Alexia Caillier Ibrahima Massagninni Kone Liane-Clarisse Mouchon Nicolas Pouliot
Professional administrative staff	Sylvain Lavoie
Administrative support staff	Céline Émond
College representative	Vacant
External research community representative	Vacant
Directors of research centres or institutes recognized by the UC (2)	Thierry Badard François Laviolette
Department manager or member of senior administrative staff	Steve Vachon
Non-voting members (Section 91 of the Statutes)	
President, Research Board	Charles M. Morin
Chair, Student Affairs Committee	Éric Philippe
President, Academic Council	Marie Audette
General Manager, Undergraduate Program Office	Caroline Senécal
General Manager, Continuing Education Department	André Raymond
Institute director	Philippe Bourbeau

MANAGEMENT

Under the direction of the rector, the University's management team is resolutely committed to Université Laval's mission and to the fulfilment of the strategic plan.

Sophie D'Amours	Rector
Robert Beauregard	Executive Vice Rector Vice Rector, Academic and Student Affairs
Rénauld Bergeron	Vice Rector, External and International Affairs and Health
Eugénie Brouillet	Vice Rector, Research, Creation and Innovation
Lyne Bouchard	Vice Rector, Human Resources
Yan Cimon	Vice-recteur adjoint aux affaires externes, internationales et à la santé
André Darveau	Vice Rector, Administration
René Lacroix	Deputy Vice Rector, Administration
Jean-Paul Laforest	Deputy Vice Rector, Human Resources
Monique Richer	Secretary General
Claude Savard	Deputy Vice Rector, Academic and Student Affairs
Caroline Sénécal	Deputy Vice Rector, Academic and Student Affairs
Michel J. Tremblay	Deputy Vice Rector, Research, Creation and Innovation

PHOTOS

CBC archives : page 22 (bottom)

Mathieu Bélanger : page 27 (row 2, photo 2)

Harry Bosum : page 10

Myriam Bouchard : page 28

Hélène Bouffard : page 5

Centre d'études nordiques : page 27 (row 2, photo 3)

Centre Goestat : page 24 (bottom)

Yan Doublet : page 22 (top)

Pascal Duchesne : page 14 (top)

Faculté des sciences de l'administration : page 27 (row 1 : photo 1)

Martin Fortier-Arcticnet : page 19 (bottom)

Benoit Fournier : page 20

Gilles Frenette : page 31 (bottom)

Getty Images : page 24 (top)

Louise Leblanc : pages 14 (bottom) et 19 (top)

Pierre Manning : page 26 (row 3, photo 2)

Mae Melvin : page 23 (bottom)

Jocelyn Michel : page 26 (row 4, photo 1)

Marc Robitaille : page 27 (row 2, photo 1)

Jean Rodier : page 27 (row 1, photo 3)

Studio Pub Photo : page 12 (bottom)

Dany Vachon : pages 2 et 4

Ville de Québec : page 21 (top)

