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<td>10</td>
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<tr>
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Collaboration: Department of Finance and Office of Institutional Planning, Université Laval
Translation: Anglocom
Graphic Design and Layout: Department of Reprography, Université Laval
Photos: Marc Robitaille, Amélie Dionne
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Publication: Rector’s Office

This report is printed on paper from a sustainably managed forest.
Université Laval’s Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society’s growth and development by training qualified, responsible individuals who promote change through the advancement and sharing of knowledge in a dynamic environment of research and creativity.
A Word from the Chairman of the Board

For the Board of Directors, 2006-2007 was above all marked by a careful review of Université Laval management. The Board of Directors adopted the report by the Management Processes Review Board, better known by the acronym CEPGUL. This report, entitled For a Strategic Vision of the Development of the Educational and Research Mission, is the culmination of a process designed to propose ways to manage institutional resources more effectively and efficiently. It offers very useful guidelines on how to review our management, which must truly be devoted to our fundamental missions of education, research, and creation. This report served as the basis for the development of an action plan.

The Board of Directors approved in principle a plan to develop the northeastern sector of campus, near avenue Myrand. At the same time, the Board also approved in principle construction of 150 student housing units in this sector.

In addition, the Board of Directors greenlighted the acquisition of a specialized software package designed to modernize IT and management systems in university human resource management. The Board also ensured that the major overhaul of its curriculum management system remained on time and on budget. I am also proud to report that in 2006-2007, we stayed on budget and ended the year without any operating deficit.

Richard DROUIN
Chairman of the Board of Directors
In 2006-2007, Université Laval adopted important measures to promote the quality of its teaching and research.

The University Council adopted a student recognition policy to encourage students to get involved in society in a meaningful way both as members of the university community and as citizens. The University Council also endorsed a report by the Student Affairs Committee on the reception, supervision, and integration of foreign students. The report recommends that University management make foreign students and cultural diversity a focus of strategic development and that it reviews its internationalization policy to take into account the increased numbers of foreign students on campus. In addition, the University Council approved four new undergraduate programs and eight new graduate and postgraduate programs.

Université Laval achieved another major milestone that will clear the way for transdisciplinary research, the central theme of the University 2006-2010 Research Plan. This plan is designed to reposition the University so that it is better able to respond to the current demands of global competition, developments in research, new trends, new disciplines, and government and granting agency priorities.

In terms of recruitment, full-time equivalent student (FTES) enrolment at the university fell by 0.55% whereas a 0.5% increase had been anticipated. This decline clearly had an impact both on our funding from Ministère de l’Éducation, du Loisir et du Sport and on tuition fee revenues.

The challenges we collectively face are considerable. We must therefore continue to work together for Université Laval to occupy the position it deserves and to preserve its highly enviable reputation as one of the best universities in Québec, in Canada, and around the world that attracts the best students by providing a top quality education.

Denis BRiÈRE
Rector
Université Laval at a Glance
Students
- 37,885 students (58.3% female) (fall of 2006)
- 9,625 graduate and postgraduate students (56% female)
- 3,939 foreign students, 2,306 of whom hold student visas
- 900 out-of-province Canadian students
- 205 local student associations and 2 umbrella organizations (undergraduate and graduate)

Staff
- 1,510 professors
- 1,681 lecturers
- 78 practical trainers
- 466 research professionals
- 108 executives and department managers
- 521 administrative professionals
- 1,442 support staff members

Education
- 17 faculties
- 59 departments and schools
- 1 institute
- 395 programs (178 undergraduate/217 graduate)
- 3 profiles (international, entrepreneurial, and cooperative)
- 444 distance learning courses

Degrees Awarded
- 1,517 certificates
- 4,806 bachelor’s degrees
- 1,479 master’s degrees
- 229 doctorates
- 31 undergraduate diplomas
- 535 graduate degrees

Research
- 37 research centers recognized by the University Council
- 82 Canadian research chairs
- 15 industrial chairs
- 8 research institutes
- Host of 3 networks of Canadian research centers of excellence
- $211 million in research funds

Campus
- 2,400 rooms in residences
- Over 40 buildings, with one in each of downtown and Old Québec
- Library with 5 million documents
- One of Canada’s largest sports complexes

Outreach
- 212,000 graduates in Québec and around the world
- 48 alumni clubs worldwide
- One of the best university sports programs—the famous Rouge et Or—whose football team has won the Canadian championships 3 times in the last 4 years
## Financial Statements
For the fiscal year ended May 31, 2007 (in thousands of dollars)

<table>
<thead>
<tr>
<th>OPERATING FUNDS</th>
<th>RESTRICTED FUNDS</th>
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### REVENUE

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<td>7 636</td>
<td>7 754</td>
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<td>3 856</td>
<td>291</td>
<td>252</td>
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<td>14 390</td>
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<td>14 987</td>
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<tr>
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<td>9 433</td>
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<tr>
<td><strong>Total</strong></td>
<td>457 936</td>
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### EXPENSES

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### Excess/shortfall of revenues over expenses before exceptional expenditures

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### Gain on sale of surplus annuities

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### Excess/shortfall of revenues over expenses

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<td>772 527</td>
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<td>(3 581)</td>
<td>6 495</td>
<td>2 386</td>
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<tr>
<td>13 203</td>
<td>(385)</td>
<td>3 113</td>
<td>2 386</td>
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</tbody>
</table>
Board of Directors  
as of May 31, 2007

VOTING MEMBERS
(Section 71 of University Statutes)

RECTOR
Michel PIGEON*

EXECUTIVE VICE RECTOR
Claude GODBOUT*

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Jean-Claude DUFOUR*

LECTURER
Nicole BLOUIN

GRADUATE STUDENT
Youmani Jérôme LANKOANDÉ

UNDERGRADUATE STUDENTS
Nicholas POIRIER
Saber LABIDI

DEPARTMENT MANAGER
Claude MAILHOT*

PROFESSIONAL STAFF MEMBER
Paul THÉBERGE

SUPPORT STAFF MEMBER
Sophie BOUCHARD

GRADUATE APPOINTED
BY UNIVERSITÉ LAVAL ALUMNI
ASSOCIATION
Richard DION

INDIVIDUAL APPOINTED
BY UNIVERSITÉ LAVAL FOUNDATION
Élisabeth PINARD

INDIVIDUALS APPOINTED
BY BOARD OF DIRECTORS
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Marie-Dominic LABELLE*
Maurice CARRIER
Pierre DELISLE*
Jean LECLERC
Michel NOËL DE TILLY
Pauline MAROIS

INDIVIDUALS APPOINTED
BY THE GOVERNMENT
Nour SAYEM
Jean-Guy JACQUES
Marie-France POULIN

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(Section 72 of Statutes)

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Christiane PICHÉ*
Raymond J. LEBLANC*
Lise DARBEAU-FOURNIER*
Diane LACHAPELLE*

SECRETARY GENERAL
Monique RICHER*

* Also member of the Executive Committee.

University Council  
as of May 31, 2007

VOTING MEMBERS
(Section 90 of Statutes)

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Michel PIGEON

VICE RECTORS
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Christiane PICHÉ
Raymond J. LEBLANC
Lise DARBEAU-FOURNIER
Diane LACHAPELLE

SECRETARY GENERAL
Monique RICHER

DEANS
Urban planning, Architecture, and Visual Arts
Richard PLEAU

Law
Pierre LEMIEUX

Forestry and Geomatics
Denis BRIÈRE

Arts
Michel BEAUCHAMP

Medicine
Pierre Jacob DURAND

Dentistry
Jean-Paul GOULET

Music
Robert ROUSSEAU

Pharmacy
Anne DIONNE

Philosophy
Luc LANGLOIS

Administrative Sciences
Robert W. MANTRA

Agricultural and Food Sciences
Jean-Paul LAFOREST
Education
Marcel MONETTE

Science and Engineering
Jean SÉRODES

Nursing Sciences
Diane MORIN

Social Sciences
François BLAIS

Theology and Religious Sciences
Marcel VIAU

DEAN OF THE FACULTY
OF GRADUATE STUDIES
Marc PELCHAT

PROFESSORS
Urban Planning, Architecture,
and Visual Arts
Éric KAVANAGH

Law
Nicole DUPLÉ

Forestry and Geomatics
Jean BOUSQUET

Arts
Jacques LAROCHELLE
Mamadou Tadiou KONE
Thierry OLLEVIER
Denis LAURENDEAU

Social Sciences
Gilles GAGNÉ
Alain VINET
Réjean PELLETIER

Theology and Religious Sciences
Raymond BRODEUR

RESEARCH PROFESSIONAL
Francine JACQUES

LECTURERS
Nicole BLOUIN
Ginette PELLETIER

UNDERGRADUATE STUDENTS
Karine MILLAIRE
Julie GAUTHIER
Julien DU TREMBLAY
Simon LESSARD

GRADUATE STUDENTS
Marie GAGNÉ
Aurel Cezar BANU
Cindy HARQUAIL
Frédéric LEGENDRE

PROFESSIONAL STAFF MEMBER
Patrice GOSSELIN

SUPPORT STAFF MEMBER
Fabienne RIVARD

COLLEGE LEVEL REPRESENTATIVE
Pierre LABBÉ

OUTSIDE RESEARCH REPRESENTATIVE
Marie-France GERMAIN

DIRECTORS OF RECOGNIZED RESEARCH
CENTERS OR INSTITUTES
Michel G. BERGERON
Réal VALLÉE

DEPARTMENT MANAGER OR MEMBER
OF MANAGERIAL STAFF
Danielle FLEURY

NON-VOTING MEMBERS
(Section 91 of Statutes)

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Curriculum Committee
Jocelyne MATHIEU
Research Committee
Alain PRULINER
Student Affairs Committee
Bernard GARNIER

DIRECTOR GENERAL
OF UNDERGRADUATE STUDIES
Serge TALBOT

DIRECTOR GENERAL
OF CONTINUING EDUCATION
Pierre DIONNE

DIRECTOR OF AN INSTITUTE
Institut québécois
des hautes études internationales
Paule GAUTHIER
Honorary Doctors
Recipients in 2006-2007

Ms. LOUISE ARBOUR
High Commissioner, Office of the United Nations High
Commissioner for Human Rights, Doctor of Law, honoris causa.

Ms. JANETTE BERTRAND
Reputed author, host, and public communicator, Doctor of Arts,
honoris causa.

Ms. JODY DEMING
Professor at the University of Washington in Seattle and President
of the International Arctic Polynya Program of the Arctic Ocean
Sciences Board, Doctor of Science, honoris causa.

Mr. PAUL DESMARAIS, Jr.
Chairman of the Board of Directors and Co-Chief Executive Officer
of Power Corporation of Canada, Doctor of Administrative Science,
honoris causa.

Mr. ERNST VON GLASERSFELD
Associate Professor/Researcher at the Scientific Reasoning
Research Institute of the University of Massachusetts,
Doctor of Education, honoris causa.

Mr. Joseph Kruger II
Chairman of the Board of Directors and CEO of the firm Kruger,
Doctor of Forestry Science, honoris causa.

HRH JEAN DE LUXEMBOURG
Grand Duke of Luxembourg, University Doctorate, honoris causa.

Mr. EDGAR MORIN
Sociologist, Emeritus Director of Research at CNRS,
Doctor of Education, honoris causa.

Emeritus Professors

Mr. GUY BELLEMARE (1)
Faculty of Science and Engineering

Mr. LOUIS-ÉTIENNE BERNARD (2)
Faculty of Medicine

Ms. EDITH DELEURY (3)
Faculty of Law

Mr. LUC DESCHÉNES (4)
Faculty of Medicine

Mr. MICHEL FILION (5)
Faculty of Medicine

Mr. PIERRE FRÉCHETTE (6)
Faculty of Urban Planning, Architecture, and Visual Arts

Mr. RICHARD GAGNÉ (7)
Faculty of Medicine

Mr. JEAN-CLAUD GAGNON (8)
Faculty of Education

Mr. PIERRE GAGNON (9)
Faculty of Forestry and Geomatics

Ms. JOSIANE HAMERS (10)
Faculty of Arts

Ms. NICOLE L’HEUREUX (11)
Faculty of Law

Ms. CHANTAL MASSON-BOURQUE (12)
Faculty of Music

Mr. YVON QUELLET (13)
Faculty of Science and Engineering

Ms. NICOLE ROUSSEAU (14)
Faculty of Nursing Sciences

Mr. MICHEL TRUCHON (15)
Faculty of Social Sciences

Mr. PAUL VILLENEUVE (16)
Faculty of Urban Planning, Architecture, and Visual Arts
Management Team

as of May 31, 2007

Michel PIGEON
Rector

Claude GODBOUT
Executive Vice Rector and Vice Rector, Administration and Finance

Christiane PICHÉ
Vice Rector, Curriculum

Raymond J. LEBLANC
Vice Rector, Research

Lise DARVEAU-FOURNIER
Vice Rector, Human Resources

Diane LACHAPELLE
Vice Rector, Development and International Relations

Claude PARADIS
Deputy Vice Rector, Human Resources

Marc-André SIRARD
Deputy Vice Rector, Research

Monique RICHER
Secretary General