Annual Report 2009-2010
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L’Université Laval

Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society’s growth and development

- By training qualified, responsible individuals who promote change
- By advancing and sharing knowledge in a dynamic environment of research and creativity

Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

- A university committed to its community that builds productive partnerships with all sectors of society while staying true to its fundamental mission, independence, and responsibilities
- A model university that gives all members of its community the chance to grow, develop their potential, and establish themselves in a dynamic, stimulating, diverse, and respectful institutional setting
- A modern university that is committed to sustainable development and manages its resources responsibly

Values

The university community’s actions are geared to bolstering student success and reflecting the following fundamental institutional values:

- Respect for the diversity of people, societies, knowledge, and ways of thinking
- Humanistic and ethical approach
- Development of critical thinking and judgment
- Personal and community involvement and leadership
- Promotion of creation, innovation, and excellence
The year 2009–2010 brought us one step closer to implementing the key development policies set out in Horizon 2012 that reflect Université Laval’s forward-looking vision to become one of the top universities in the world. The year was also marked by a series of measures that helped cement the University’s leadership role in the area of sustainable development, a role that was acknowledged in September 2009 when the University was awarded the prestigious title of “Sustainable Campus.”

But sustainable development at Université Laval is about much more than simply going green; it is the backdrop for each and every one of our decisions and actions. It was also the impetus behind the University Council’s decision in April 2010 to approve the new sustainable development profile, which addresses the widespread demand for educational programs that produce professionals trained to integrate every aspect of this global challenge into their practices.

Sustainability and a desire to adapt to society’s needs—both today and in the future—were also the driving factors behind the University’s decision to expand its program offerings. Among the new programs introduced in 2009–2010 were a master’s and Ph.D. in water resources engineering, master’s and Ph.D. programs in actuarial science, a specialized graduate diploma (DESS) in life sciences, a bachelor’s degree in criminology, and various certificate programs.

Another important aspect of Université Laval’s sustainable development approach in 2009–2010 was the strengthening of our research and creation capacity. The University Council approved the 2010–2014 Research Development Plan and enthusiastically welcomed the Chair Office’s first annual report, which brought to light a remarkable achievement: After its first two years the Program for the Advancement of Innovation and Research (PAIR) had already secured financial commitments of over $104 million, exceeding its initial goal of $100 million over five years. This success is in large part due to Université Laval’s outstanding performance in the competition for the Canada Excellence Research Chairs Program, landing 2 of only 19 prestigious chairs awarded across the country.

Sustainable development at Université Laval is also about striving to enhance its international reach, making sound use of its public and private funding, and continuing to improve quality of life on campus. Thanks to the commitment, creativity, and dedication of its entire community, today Université Laval is a leading university renowned not only for the quality of its teaching and research, but also for its outward-looking approach, responsible management, and contribution to the well-being of people here and around the world.

And because being the best attracts the best, Université Laval continues to strive for excellence and can look to the future with great hope and promise!

Denis BRÈRE, Rector
For Université Laval 2009–2010 was another year characterized by sound governance and sustainable development. The board of directors dealt with a number of issues that speak to our university’s careful management and firm commitment to building a sustainable future—for and with the members of the university community.

I would like to take this opportunity to pay tribute to the management team, which introduced a series of benchmarks that allow us to closely monitor various facets of our university activities. When examined alongside the annual report, these benchmarks are a valuable tool to assess our performance as a leading university that is well rounded, modern, outward-looking, engaged in its community, and managed in a responsible manner.

One of the benchmarks that allows us to gauge the sustainable development of our institution is the one that highlights the balance between revenues and expenses related to our day-to-day operations, which continued to remain stable over the course of the 2009–2010 fiscal year. To my mind, this accomplishment, which we have managed to repeat over the past seven years, stems from a combination of careful management and streamlining efforts by all our faculties and units. Another important milestone was the signing of a major agreement in April with our professors, who agreed to do their part by accepting a salary freeze so as to pay back their share of the solvency deficit anticipated by Régime de retraite des professeurs et professeures (the pension fund).

Our success in balancing the 2009–2010 budget is also partly due to an increase in our student population, which rose 2.8% in terms of weighted full-time equivalent student (FTES) enrolment. This increase illustrates once again the impact of student recruitment on the financial health of our university—two closely linked elements that are the key challenges our university community is tackling head on.

It is also worth mentioning that the board approved a new structure for SOVAR, L.P., whose mission was expanded to make it a key player in the area of technology transfer in the Québec City region. SOVAR is a prime example of the role university research can play as a startup incubator and a vector of diversification in the local economy.

I would like to thank each and every board member, along with the management team and all university staff for their cooperation and commitment throughout the year to making Université Laval one of the best universities in the world.

Pierre GENEST, Board Chair
L’UNIVERSITÉ LAVAL at a glance

Students

44,316 students were enrolled in credited programs and courses at Université Laval between May 1, 2009, and April 30, 2010.

37,018 students were registered for the fall term in 2009 (including credited continuing education courses), as follows:

- 27.2% graduates
- 58.9% women and 41.1% men
- 3,888 foreign students, of which 2,237 had a study permit and 1,651 were permanent residents

200 student associations and two umbrella organizations: CADEUL for undergraduates and ÆLIES for graduate students

Education

- 17 faculties
- 60 departments, schools, and institutes
- 392 undergraduate and graduate programs
- 4 profils (sustainable development, international, entrepreneurial, and cooperative)
- Some 600 distance courses (90% online) and over 100 under development

Staff

Almost 8,500 staff as at October 15, 2009:

- Senior management: 11
- Internal auditor and ombudsman: 2
- Faculty and department management: 118
- Administrative management and executives: 139
- Professors: 1,385
- Lecturers and teaching assistants: 1,169
- Research professionals: 701
- Teaching support staff: 2,263
- Administrative staff: 799
- Support staff: 1,811

Some 2,000 clinical and associate professors
Research

$280 million in research funds
7 affiliated hospitals
37 research centers recognized by the University Council
2 Canada Excellence Research Chairs
76 Canada Research Chairs
19 industrial research chairs
40 partnership chairs
8 research institutes
77 other groups
Host to 3 Networks of Centers of Excellence (NCE):
• GEOIDE – GEOmatics for Informed DEcisions
• ArcticNet – Research on the North
• ICIP – Canadian Institute for Photonic Innovations

Diplomas awarded
1,134 certificates
5,084 bachelor’s degrees
1,477 master’s degrees
301 doctorates
528 master’s diplomas

Campus

Université Laval’s 1.2 km² main campus is one of the finest in the province. Three-quarters of the campus is made up of green spaces, woods, and recreational areas.

Almost 40 buildings linked by a network of over 5 km of pedestrian tunnels

Two buildings in the historic borough of Old Québec, one in the Lower Town (School of Visual Arts) and the other in the Upper Town (School of Architecture)

Établissement vert Brundtland-certified student residences providing 2,400 rooms on campus

5 million library documents

One of Canada’s biggest university sports complexes

Outreach

224,000 graduates working in Québec and all around the world

52 alumni clubs worldwide

One of the country’s top sports universities, with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence

1Source: Registrar’s Office
2Source: Bureau de planification et d’études institutionnelles
3Source: Research Infosource – www.researchinfosource.com/top50.shtml
4Source: Association des diplômés de l’Université Laval
## OPERATING FUND

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<thead>
<tr>
<th>Category</th>
<th>2010 Restated</th>
<th>2009 Restated</th>
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<tbody>
<tr>
<td>Tuition fees</td>
<td>$73 252</td>
<td>$66 818</td>
</tr>
<tr>
<td>Community services</td>
<td>$8 910</td>
<td>$9 880</td>
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<tr>
<td>External services</td>
<td>$22 985</td>
<td>$24 375</td>
</tr>
<tr>
<td>Net investment income</td>
<td>$1 383</td>
<td>$(203)</td>
</tr>
<tr>
<td>Student services and aide</td>
<td>$19 318</td>
<td>$17 733</td>
</tr>
<tr>
<td>Ancillary services</td>
<td>$16 808</td>
<td>$17 113</td>
</tr>
<tr>
<td>MELS subsidy</td>
<td>$361 693</td>
<td>$347 464</td>
</tr>
<tr>
<td>Donations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fondation de l’Université Laval</td>
<td>$384</td>
<td>$387</td>
</tr>
<tr>
<td>Other organizations</td>
<td>$7 542</td>
<td>$7 942</td>
</tr>
<tr>
<td>Other subsidies and revenues</td>
<td>$12 169</td>
<td>$11 448</td>
</tr>
<tr>
<td>Amortization of deferred contributions to capital assets</td>
<td>$164 217</td>
<td>$162 314</td>
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<td>$516 902</td>
<td>$497 550</td>
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## RESTRICTED FUNDS

<table>
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<tr>
<th>Category</th>
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<th>2009 Restated</th>
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<tbody>
<tr>
<td>Tuition fees</td>
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<tr>
<td>Community services</td>
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<tr>
<td>External services</td>
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<td>Net investment income</td>
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<tr>
<td>Student services and aide</td>
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<tr>
<td>Ancillary services</td>
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<td></td>
</tr>
<tr>
<td>MELS subsidy</td>
<td></td>
<td></td>
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<tr>
<td>Donations</td>
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</tr>
<tr>
<td>Fondation de l’Université Laval</td>
<td></td>
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</tr>
<tr>
<td>Other organizations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other subsidies and revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortization of deferred contributions to capital assets</td>
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<tr>
<td></td>
<td>$202 977</td>
<td>$200 771</td>
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### Excess (deficiency) of revenues over expenses

<table>
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<tr>
<th>Category</th>
<th>2010 Restated</th>
<th>2009 Restated</th>
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<tbody>
<tr>
<td>Excess (deficiency) of revenues over expenses</td>
<td>$(7 714)</td>
<td>$17 787</td>
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## Financial Report

### Revenues

<table>
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<tr>
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<tbody>
<tr>
<td>Tuition fees</td>
<td>73,252</td>
<td>66,818</td>
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<tr>
<td>Community services</td>
<td>8,910</td>
<td>9,880</td>
<td>9,195</td>
<td>9,295</td>
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<td>–</td>
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<tr>
<td>External services</td>
<td>22,985</td>
<td>24,375</td>
<td>–</td>
<td>–</td>
<td>2,246</td>
<td>2,189</td>
<td>–</td>
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<tr>
<td>Net investment income</td>
<td>1,383</td>
<td>2,332</td>
<td>(203)</td>
<td>771</td>
<td>11</td>
<td>36</td>
<td>462</td>
<td>665</td>
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<tr>
<td>Student services and aide</td>
<td>19,318</td>
<td>17,733</td>
<td>13,076</td>
<td>11,894</td>
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<tr>
<td>Ancillary services</td>
<td>16,808</td>
<td>17,113</td>
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<td>–</td>
<td>–</td>
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<tr>
<td>MELS subsidy</td>
<td>361,693</td>
<td>347,464</td>
<td>9,150</td>
<td>8,555</td>
<td>35,202</td>
<td>42,916</td>
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<tr>
<td>Donations</td>
<td>384</td>
<td>387</td>
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<td>7,942</td>
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<tr>
<td>Other organizations</td>
<td>–</td>
<td>–</td>
<td>219</td>
<td>195</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Other subsidies and revenues</td>
<td>12,169</td>
<td>11,448</td>
<td>164,217</td>
<td>162,314</td>
<td>14,287</td>
<td>5,939</td>
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<tr>
<td>Amortization of deferred contributions related to capital assets</td>
<td>–</td>
<td>–</td>
<td>7,935</td>
<td>15,371</td>
<td>–</td>
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</tbody>
</table>

### Expenses

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</thead>
<tbody>
<tr>
<td>Teaching and independent research</td>
<td>319,714</td>
<td>310,781</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Community services</td>
<td>8,395</td>
<td>8,339</td>
<td>13,616</td>
<td>14,439</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Research</td>
<td>12,597</td>
<td>12,594</td>
<td>168,245</td>
<td>164,700</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Support services</td>
<td>118,168</td>
<td>117,823</td>
<td>3,873</td>
<td>3,606</td>
<td>641</td>
<td>644</td>
<td>660</td>
<td>827</td>
</tr>
<tr>
<td>Student services and aide</td>
<td>18,264</td>
<td>16,736</td>
<td>18,048</td>
<td>17,559</td>
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<tr>
<td>Ancillary services</td>
<td>11,428</td>
<td>13,876</td>
<td>–</td>
<td>–</td>
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<td>–</td>
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<tr>
<td>Renovations and redevelopment</td>
<td>–</td>
<td>–</td>
<td>2,153</td>
<td>2,575</td>
<td>–</td>
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<tr>
<td>Interest on long-term debt</td>
<td>1,040</td>
<td>2,092</td>
<td>–</td>
<td>–</td>
<td>23,927</td>
<td>26,782</td>
<td>–</td>
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<tr>
<td>Employee future benefits</td>
<td>35,010</td>
<td>(2,478)</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Amortization of other asset</td>
<td>–</td>
<td>–</td>
<td>53</td>
<td>53</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Amortization of capital assets</td>
<td>–</td>
<td>–</td>
<td>68,541</td>
<td>62,135</td>
<td>–</td>
<td>–</td>
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</tr>
</tbody>
</table>

**Total Revenues:** 516,902 (2010) 497,550 (2009)

**Total Expenses:** 524,616 (2010) 479,763 (2009)

**Excess (deficiency) of revenues over expenses:**

- 2010: (7,714)
- 2009: 17,787
- Restated: (805)
- Restated: 467
- Restated: (34,774)
- Restated: (24,899)
- Restated: 712
- Restated: 443
- Restated: (476)
- Restated: (827)
- Restated: 43,057
- Restated: 7,029

**Total:** 781,316 (2010) 766,054 (2009)
HONORS
Recipients in 2009-2010

Honorary Doctorate Recipients

JULES BÉLANGER
Educator and committed Gaspesian citizen
Honorary Doctor

MARC THOMPSON
Professor emeritus, Faculty of Commerce and Business Administration, University of British Columbia
Honorary Doctor of Social Sciences

MARIE-CLaire BLAIS
Author
Honorary Doctor of Letters

CLAIRE MARTIN
Author
Honorary Doctor of Letters

DAISAKU IKEDA
Buddhist philosopher, Peacebuilder, Author, Poet, President of the Soka Gakkai International
Honorary Doctor of Education

Her Excellency the Right Honourable MICHAËLLE JEAN
Governor General of Canada
Honorary Doctor

J-ROBERT OUIMET
President and CEO of the O.C.B. Holding, « A Dieu Va » Foundation, Cordon Bleu International Ltd and Piazza Tomasso International Inc.
Honorary Doctor

PETER D. SIMONS
President of the Maison Simons
Honorary Doctor of Administrative Sciences

Photo credit: Nancy Vikers
Emeritus Professors

RENÉE CLOUTIER
Faculty of Education

ALAIN BÉLANGER
Faculty of Medicine

ANDRÉ DAVIAULT
Faculty of Letters

DOMINICK PALLOTTA
Faculty of Science and Engineering

JACQUES DESAUTELS
Faculty of Education

JEAN-BAPTISTE SÉRODES
Faculty of Science and Engineering

JEAN-PIERRE BOUCHARD
Faculty of Medicine

MARTIN LEE-GOSSELIN
Faculty of Urban Planning, Architecture, and Visual Arts

MICHEL PÉZOLET
Faculty of Science and Engineering

RAYMOND LEMIEUX
Faculty of Theology and Religious Sciences

RÉAL LAGACÉ
Faculty of Medicine

ROBERT LADOUCEUR
Faculté of Social Sciences
BoD of Directors and University Council

as at May 31 2010

Board of Directors

VOTING MEMBERS
(Section 71 of By-laws)

RECTOR
Denis BRIÈRE*

EXECUTIVE VICE RECTOR, DEVELOPMENT
Éric BAUCE*

DEAN
Jean-Paul LAFOREST*

PROFESSORS
Georges BEAUDOIN
Thierry OLLEVIER*
Marc-André SIRARD

LECTURER
Nicole BLOUIN

GRADUATE STUDENT
Sylvain MERCIER

UNDERGRADUATE STUDENTS
Adrien LEGAULT
Adrien YERGEAU

DEPARTMENT MANAGER
Claude MAILHOT*

PROFESSIONAL STAFF MEMBER
Luc SIMON

SUPPORT STAFF MEMBER
Luc BROUILLETTE

GRADUATE APPOINTED BY UNIVERSITÉ LAVAL ALUMNI ASSOCIATION
Richard DION

INDIVIDUALS APPOINTED BY UNIVERSITÉ LAVAL FOUNDATION
Claude DUSSAULT

INDIVIDUALS APPOINTED BY BOARD OF DIRECTORS
Pierre GENEST, président
Marthe LACROIX
Renée LAFLAMME*
John Robert PORTER*
Hélène SIMARD
Louise TURGEON

INDIVIDUALS APPOINTED BY THE GOVERNMENT
Michèle DROUIN
Jean-Guy JACQUES
Marie-France POULIN

NON-VOTING MEMBERS
(Section 72 of By-laws)

VICE RECTORS
Bernard GARNIER*
Edwin BOURGET*
Michel BEAUCHAMP*
Josée GERMAIN*

SECRETARY GENERAL
Monique RICHER*

*Also member of the Executive Committee

University Council

VOTING MEMBERS
(Section 90 of By-laws)

RECTOR
Denis BRIÈRE

VICE RECTORS
Éric BAUCE
Edwin BOURGET
Michel BEAUCHAMP
Bernard GARNIER
Josée GERMAIN

SECRETARY GENERAL
Monique RICHER

DEANS
Claude DUBÉ
(Urban Planning, Architecture, and Visual Arts)

Sylvio NORMAND
(Law)

Robert BEAUREGARD
(Forestry geography and Geomatics)

Thierry BELLEGUIC
(Arts)

Pierre Jacob DURAND
(Medicine)

André FOURNIER
(Dentistry)

Jean-Pierre GRÉGOIRE
(Pharmacy)

Luc LANGLOIS
(Philosophy)

Robert W. MANTHA
(Administrative Sciences)
MANAGEMENT Team

as at May 31, 2009

Sitting, left to right:

Mr. Edwin BOURGET
Vice Rector, Research and Creation

Ms. Nicole LACASSE
Deputy Vice Rector, Academic International Activities

Mr. Claude PARADIS
Deputy Vice Rector, Human Resources

Standing, left to right:

Mr. Michel BEAUCHAMP
Vice Rector, Human Resources

Ms. Monique RICHER
Secretary General

Ms. Josée GERMAIN
Vice Rector, Administration and Finance

Mr. Bernard GARNIER
Vice Rector, Academic and International Activities

Mr. Denis BRIÈRE
Rector

Mr. René LACROIX
Deputy Executive Vice Rector, Information Systems

Mr. Éric BAUCE
Executive Vice Rector, Development

Ms. Christiane PICHÉ
Deputy Vice Rector, Research and Creation